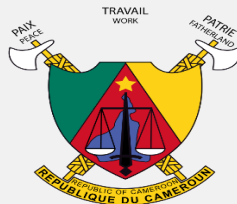


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MINEPAT's STATISTICAL YEARBOOK

2024 EDITION



**MINISTERE DE L'ECONOMIE, DE
LA PLANIFICATION ET DE
L'AMENAGEMENT DU
TERRITOIRE**



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ACRONYMS AND ABBREVIATIONS

NEOI	Notice of call for expression of interest
CA	Commitment Authorisation
ITT	Invitation to Tender
PWS	Potable Water Supply
AFD	French Development Agency
RCT	Restricted Invitation to Tender
APECCAM	Cameroon Professional Association of Credit Institutions
ARSEL	Electricity Sector Regulatory Agency
AfDB	African Development Bank
BADEA	Arab Bank for Economic Development in Africa
BDEAC	Development Bank of Central African States
IsDB	Islamic Development Bank
PIB	Public Investment Budget
IBRD	International Bank for Reconstruction and Development
“BTP “	Construction sector
BUCREP	Central Bureau for Censuses and Population Studies
C2D	French Debt Relief Programme
CAMTEL	Cameroon Telecommunications company
AFCON	African Cup of Nations
CARPA	Support Council for the Implementation of Partnership Contracts
CCIMA	Chamber of Commerce, Industry, Mines and Crafts
MTEF	Medium Term Expenditure Framework
CEA	Assistant-Research Officer
CEMAC	Economic and Monetary Community of Central Africa
GSS	Government Secondary School
CFCE	Business Creation Formalities Centres
CIEP	Committee on Inter-ministerial Programmes Review
NSIF	National Social Insurance Fund
COMES	Municipal Council extended to Sectorial Representatives
COFIL	Steering Committee
PA	Payment Appropriation
RLAs	Regional and Local Authorities
CUD	Douala City Council
CUY	Yaounde City Council
DAD	Development Assistance Database



DADM	Division of Demographic Analysis and Migrations
DAG	Department of General Affairs
TD	Tender Documents
DATZF	Department of Regional and Border Areas Development
DGCOOP	Directorate General of Cooperation and Regional Integration
DGEPIP	Directorate General of the Economy and Public Investments Programming
DGPAT	Directorate General of Planning and Regional Development
DPIP	Department of Public Investment Programming
DPPS	Division of Forecast and Strategic Planning
DPRPC	Division of Promotion, Public Relations and Communication
DSR	Follow-up and Reminder Division
EDC	Electricity Development Corporation
DHS	Demographic and Health Survey
EUR	Euro
ADF	African Development Fund
CPF	Counterpart funds
IFAD	International Fund for Agricultural Development
Ext.Fund	External funding
IMF	International Monetary Fund
OPEC SF	Special Fund of the Organisation of the Petroleum Exporting Countries
GCI	Global Competitiveness Index
CIG	Common Initiative Grouping
Gvt	Government
HGD	General Hospital of Douala
HIMO	Labour-Intensive Approach
IDA	International Development Agency
HDI	Human Development Index
IG	Inspectorate-General
NIS	National Institute of Statistics
NPISHs	Non-profit institutions serving households
TFR	Total fertility rate
kV	Kilovolt
CEN	Cameroon Economic Newsletter
MEADEN	North Region Planning and Development Authority
MEAO	Ocean Division Development Authority
MECAM	Movement of Entrepreneurs in Cameroon
MIDENO	North-West Development Authority
MIDIMA	Mount Mandara Integrated Development Authority
MINADER	Ministry of Agriculture and Rural Development
MINEPAT	Ministry of the Economy, Planning and Regional Development



MINEPIA	Ministry of Livestock, Fisheries and Animal Industries
MINDEL	Minister Delegate
MINT	Ministry of Transport
MINTP	Ministry of Public Works
MW	Megawatt
OECD	Organisation for Economic Co-operation and Development
P.Ord	Payment order
PACOM	Support Programme for Cameroon's Economic Competitiveness Enhancement
PADY	Yaounde City Sanitation Project
PAP	Priority Actions Plan
CDP	Council Development Plan
LDP	Local Development Plan
GDP	Gross Domestic Product
PIP	Priority Investment Project
PLANUT	Three-Year Emergency Plan for Growth Acceleration
SME	Small- and Medium-Sized Enterprise
PNDP	National Community-Driven Development Programme
PPP	Public-Private Partnership
TFPs	Technical and Financial Partners
<i>PTSJ</i>	Three-Year "Special Youth" Plan
ER	External Resources:
GPHC	General Population and Housing Census
DR	Domestic resources
ODR	Ordinary domestic resources
HDR	Human Development Report
GNI	Gross National Income
AR	Assigned Resources
PHYS. R	Physical realisation
SG	Secretary-General/Secretariat-General
GIS	Geographic Information System
NDS30	Cameroon 2020-2030 National Development Strategy
NHC	National Hydrocarbons Corporation
SPRPB	Grassroot Poverty Reduction Sub-programme
GBR	Gross Birth Rate
ToR	Terms of Reference
TFR	Total fertility rate
TOFE	Table of State's financial operations
R.FinEx	Rate of financial execution
Phy.Rate	Physical execution rate
EU	European Union



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USD	US Dollar
VA	Value Added



FOREWORD

The Ministry of the Economy, Planning and Regional Development of Cameroon is happy to unveil its Statistical Yearbook, 2024 edition. This publication sets the standard for general statistical information on the Ministry's fields of action. Designed as a working tool, it provides readers with easy access to available statistical data.

In line with efforts towards 'Results-based Management' within the public administration, this new model calls for the establishment of a reliable information system to provide statistical data for effective management of public policies. Such data is essential for decision-making when defining the priorities for government action, in conjunction with the strategic development planning framework defined in Cameroon's 2020-2030 National Development Strategy (NDS30). They also convey the necessity of accountability, essential to the appraisal of the public service mission. Thus, encouraging a culture of transparency, as prescribed by the law of 11 July 2018 on the code of transparency and good governance, helps to provide more information to citizens-users, while also enabling assessment of the performance of public services.

As in previous editions, this Yearbook is organised in four chapters in keeping with the format standard of programmes defined in the Strategic Performance Framework of the Ministry of the Economy, Planning and Regional Development. The first chapter presents data on the implementation of Cameroon's Public Investment Budget and infrastructure development. The second chapter offers data on regional and local development, and focuses on the country's strategic planning process and the development of the potential of the Territory and its borders. The third chapter gives data on official development assistance. It shows the level of commitments and disbursements of external resources. Finally, the fourth chapter provides financial data, as well as data related to staff strength and the rate of implementation of activities in 2023.

Despite all the care and attention devoted to ensuring the accuracy and consistency of data in this document, there may still be errors or missing information in the tables provided. Should this be the case, I would encourage readers to inform my teams of any inconsistencies so that the necessary updates can be made as quickly as possible.

I hope this statistical yearbook will be a useful source of information for readers on MINEPAT's activities during 2023.

**The Minister of the Economy, Planning and
Regional Development**

ALAMINE OUSMANE MEY



REMINDER OF MINEPAT'S MANDATE AND METHODOLOGICAL NOTE

This section outlines MINEPAT's mandate and the methodology applied in the preparation of this document.

I. Reminder of MINEPAT's mandate

Besides reviewing MINEPAT's areas of intervention, this sub-section highlights the priorities of the NDS30 with regard to the missions of this Ministry.

I.1. Areas of intervention of the Ministry of the Economy, Planning and Regional Development

Decree No. 2011/408 of 9 December 2011 to organise the government, assigns MINEPAT the main duties of preparing and implementing the Nation's economic policy as well as planning and regional development.

I.2. Priorities of the national strategy relating to MINEPAT's mandate

Implementing the 2020-2030 National Development Strategy (NDS30) involves a multifaceted intervention that falls within the four strategic pillars, namely: Structural transformation of the economy, Development of human capital and well-being, Promotion of employment and economic integration, and Governance, Decentralisation and strategic management of the State.

With regard to structural transformation of the Economy, § 208 this mainly entails:

- supporting and establishing conditions necessary for the development of the manufacturing sector and promote national champions;
- encouraging the use of local materials;



- promoting and developing digital economy;
- promoting import-substitution policy and export development;
- improving the system of incentives for private investment to strengthen economic attractiveness;
- promote and develop public-private partnerships as an alternative tool for financing public investment;
- streamline the launch of new structuring projects by respecting the standards of preparation and maturation;
- contribute to the implementation of CEMAC's priority integration projects with a view to building the common market.

As concerns the development of human capital and well-being(NDS30):

- diversifying, strengthening and expanding direct transfer programmes (cash or in kind following the cash+ approach); building the capacity of informal sector workers in innovative techniques and technologies.

In terms of employment promotion and economic inclusion §349, this basically involves:

- promoting employment in public investment projects;
- exploiting and developing the job opportunities offered by the “green” and “blue” economies;
- Supporting the Very Small Enterprise (VSEs) in terms of taxation and access to micro-loan.

Governance, decentralisation and strategic management of the state, §441) aims at:

- improving business climate;



- strengthening public-private sector dialogue;
- enhancing the effectiveness of existing development cooperation aid and relationships;
- creating and networking urban and rural development poles;
- encouraging Regional and Local Authorities to make the most of intercommunality, decentralised cooperation, territorial diplomacy and the various forms of partnership;
- promoting bilingualism, multiculturalism and citizenship.
- opening up undeserved areas to ensure better integration into the regional urban network;
- turning border areas into real economic development poles;
- ensuring compliance with regional planning standards;
- setting up the various instruments required for NDS30 implementation and ensure their coherence and implementation.

1.3. Strategic objective of MINEPAT

In order to achieving the expected contribution of the “Economy, Planning and Regional Development” sub-sector and in order to attain the objectives of NDS30, MINEPAT has set itself the strategic objective of **“Contributing to the structural transformation of the economy and promoting a balanced development of the national territory”**.

To this end, the following four programmes were implemented during the year 2023:

- Programme 019 entitled “Strengthening strategic planning and improving the management of regional and local development balances”;



- Programme 022 : “Support to structural transformation for growth acceleration”;
- Programme 023: “Strengthening development partnership and regional integration”;
- Programme 024 : “Governance and institutional support for the economy, planning and regional development sub-sector”.

II. Summary of the methodological memo

The statistical yearbook of the Ministry of the Economy, Planning and Regional Development is compiled according to a comprehensive approach based on four (4) stages: (i) preparatory work, (ii) data collection and processing, and (iv) dissemination.

II.1. Preparatory work

The preparatory work consisted of: (i) identification and validation statistical information needs, (ii) preparation and validation the yearbook layout, (iii) preparation and validation data collection forms.

II.2. Data collection and processing

Data were collected through the training of DSR staff in charge of data collection, and the deployment of these teams to MINEPAT's devolved services, central services, programmes and attached projects to collect data. Data processing essentially consisted of reconciling the data collected, making them consistent and producing tables and graphs.



II.3. Dissemination

The paper version is available to users through the Follow-Up and Reminder Division of MINEPAT. An electronic version is also available to users via MINEPAT's website.

CHAPTER 1: ECONOMY AND PUBLIC INVESTMENT

This section is subdivided into five subsections addressing respectively:

- Improved preparation and maturation of public investment projects;
- Enhancement of effective programming and budgeting of public investment projects;
- Follow-up, evaluation and control of the implementation of the public investment budget;
- Follow-up of major projects;
- Technical performance of selected Programmes and Projects under Programme 022.

SECTION 1.1.: STRENGTHENING OF THE PREPARATION AND MATURATION OF PUBLIC INVESTMENT PROJECTS

Table 1: Summary of PIP 2023-2026 project programming per area of intervention

Area of intervention	Underway	2023	2024	2025	2026	Overall total
<i>Development of agriculture productivity and production</i>	4	1	2	1	0	8
<i>Development of productive infrastructures: energy infrastructure.</i>	10	1	4	3	5	23
<i>Development of productive infrastructures: telecommunication infrastructure</i>	1	0	0	0	0	1
<i>Health</i>	2					2
<i>Transports infrastructure: Rail and maritime transport</i>	2	3	1	1	1	8
<i>Infrastructure and transports: roads</i>	7	2	2	2	1	8
<i>Infrastructure development: urban development</i>	0	0	1	1	1	3
<i>Education and training</i>	2	0	1	2	0	5
<i>Development of productive infrastructure</i>	5	0	0	0	0	5
<i>Development of extractive industries</i>	3	0	0	0	0	3
Total	36	7	11	10	8	72

Source: MINEPAT/DPI

Table 2: Summary of PIP 2024-2026 project programming per execution method (in millions CFAF)

Execution method	Year			
	<i>Underway</i>	<i>2024</i>	<i>2025</i>	<i>2026</i>
<i>MOP</i>	8977.5	895	1661	1902
<i>PPP</i>	5226	54.4	1015	1200
<i>Overall</i>	14203.5	949.4	2676	3102

Source: MINEPAT/DPI

Table 3: Details of 2024-2026 PIP projects proposed for launch from 2024 onwards

No.	Projects	Realisation method	Total cost (bil. CFAF)	State contribution (in billions of CFA francs)	Implementation period		Project owner
					Start	End	
1	<i>Development of 15280 ha of Hydro-Agricultural Perimeter in the Adamawa</i>	<i>MOP</i>	<i>19</i>	<i>19</i>	<i>2024</i>	<i>2029</i>	<i>MINEPIIA</i>
2	<i>Rice Value Chain Development-IDB</i>	<i>MOP</i>	<i>98</i>	<i>98</i>	<i>2024</i>	<i>2027</i>	<i>MINADER</i>
3	<i>Yaounde city potable water supply system re-engineering project (PRC)</i>	<i>MOP</i>	<i>100</i>	<i>100</i>	<i>2024</i>	<i>2026</i>	<i>MINEE</i>
4	<i>Development of the industrial port complex of Kribi: construction component of the 225 kv power transmission line</i>	<i>MOP</i>	<i>36</i>	<i>36</i>	<i>2024</i>	<i>2027</i>	<i>MINEE</i>
5	<i>Refurbishment of the Bertoua, Kribi and Tiko airports</i>	<i>MOP</i>	<i>72</i>	<i>72</i>	<i>2024</i>	<i>2027</i>	<i>MINT</i>
6	<i>Ebolowa-Akom2-Kribi road construction project</i>	<i>MOP</i>	<i>80</i>	<i>80</i>	<i>2024</i>	<i>2027</i>	<i>MINTP</i>
7	<i>Connectivity, Resilience and Inclusion Improvement Project along the Mora-Dabanga-Kousseri corridor (PACRI-MDK)</i>	<i>MOP</i>	<i>161</i>	<i>161</i>	<i>2024</i>	<i>2027</i>	<i>MINTP</i>
8	<i>Construction project of the Yaounde - Nsimalen highway (urban section)</i>	<i>MOP</i>	<i>319</i>	<i>319</i>	<i>2024</i>	<i>2027</i>	<i>MINHDU</i>
9	<i>NASLA rehabilitation project for the provision of</i>	<i>MOP</i>	<i>10</i>	<i>10</i>	<i>2024</i>	<i>2026</i>	<i>MINDDEVEL</i>



No.	Projects	Realisation method	Total cost (bil. CFAF)	State contribution (in billions of CFA francs)	Implementation period		Project owner
					Start	End	
	<i>quality human resources to the RLAs</i>						
10	<i>Construction of a 30 MWp + 25 Mwh solar power storage plant in Ngaoundere</i>	<i>PPP</i>	<i>27.4</i>	<i>0</i>	<i>2024</i>	<i>2024</i>	<i>MINEE</i>
11	<i>Construction of a 30 MWp + 25 Mwh solar power storage plant in Garoua</i>	<i>PPP</i>	<i>27</i>	<i>0</i>	<i>2024</i>	<i>2024</i>	<i>MINEE</i>

Source: MINEPAT/D4P

SECTION 1.2.: IMPROVING EFFICIENCY IN THE PROGRAMMING AND BUDGETING OF PUBLIC INVESTMENT PROJECTS

Table 4: Trend in Overall Budget of Payment Appropriations from 2023 to 2024 (in billions CFAF)

	<i>Finance Law 2023 (SB 2023)</i>	<i>2023 Supplementary Budget (a)</i>	<i>2024 Financial Law (b)</i>	<i>Absolute change between 2023 and 2024(b-a)</i>	<i>Relative change between 2023 and 2024(b-a/a)</i>
PIB	1419.0	1359.3	1652.1	292.8	21.5
Current expenditure	2998.4	3236.5	3255.1	18.7	0.6
State-owned debt	1560.3	2046.8	1772.3	-274.5	-13.4
Overall expenses	5977.7	6642.5	6679.5	37.0	0.6

Source: MINEPAT/DPIP

Table 5: Summary of Investment Budget Space from 2024 to 2025 (in billions CFAF)

Nature	Total cost	Yet to be programmed			
		2024	2025	2026	Total
<i>AFCON</i>		20.0	20.0	19.5	59.4
<i>CPF</i>	1098.4	273.3	195.5	140.7	933.2
<i>PLANUT</i>	542.8	166.8	82.7	57.5	311.5
<i>ODR</i>	1016.1	342.9	127.7	102.1	563.6
Overall total	2657.3	802.9	425.9	319.8	1867.8

Source: MINEPAT/DPIP

Table 6: Summary of domestic resources programming

Nature	2024			2025			2026		
	MTBF	Prog	Space Budg.	MTBF	Prog	Space Budg.	MTBF	Prog	Space Budg.
ER	718.7	1296.5	-577.8	730.4	897.7	-167.3	730.4	593.9	136.4
DR	603.6	802.9	-199.3	896.2	425.8	470.3	896.2	319.8	576.3
Total	1322.3	2099.5	-777.2	1626.6	1323.6	303	1626.6	913.8	712.8

Source: MINEPAT/DPIP

Table 7: Presentation of timely delegations of appropriations from 2022 to 2023 (106 CFAF)

Region/Diplomatic Mission	Year	
	2022	2023
Timely delegations of appropriations to the regions	14759638247	14079431866
Timely delegations of appropriations to diplomatic missions	4125347546	4142113001
Overall total	18884985793	18221544867

Source: MINEPAT/DPIP

Table 8: Breakdown of PIB in payment appropriations per source of funding (in 10³ CFAF)

Sources of funding	2020	2021	2023	2023	2024	PIB changes between 2023 and 2024 (%)
Domestic resources	570.3	618.2	699.2	635.8	820.8	29.09
AFCON	50	44	-	-	-	-
PLANUT	47.4	57.3	63.0	63.2	62.0	-1.9
TYSYP	6.1	3.0	4.0	4.0	4.0	0.0
SDR* (C2D+ budgetary support)	18.6	12.3	18.7	16.7	40.5	142.8
CPF/ (DR+ TDD)	80.3	89.6	133.2	122.7	141.6	15.4
ODR (others)	339.8	377.2	401.3	415.8	532.7	28.1
Rehabilitation/ Participation	28.1	35	19	13.5	40	196.3
External resources	684	733.8	779.8	723.5	831.3	14.9
Overall PIB	1254.3	1352	1419	1359.3	1652.1	21.5

Source: MINEPAT/DPIP

Table 9: Breakdown trend of PIB in payment appropriations per sector between 2020 and 2023 (in billions CFAF)

SECTORS	2020	2021	2022	2023	2024	Variation between 2023 and 2024 (%)
Sovereignty	26.6	32.0	39.8	44.6	48.4	8.6
Defence and security	19.9	9.0	8.8	15.4	29.0	88.3
General and financial administration	84.0	87.9	97.1	91.8	122.8	33.8
Education, training and research	51.7	51.7	52.9	40.0	52.5	31.2
Communication, culture, leisure and sports	11.1	9.8	9.8	9.4	9.6	2.1
Health	80.7	83.6	89.3	44.0	59.3	34.7
social welfare and employment	10.3	10.3	13.0	15.7	17.3	10.1
Infrastructure	800.8	871.7	912.6	954.6	1065.9	11.7
production and trade	92.1	127.8	144.2	89.0	195.6	119.7
State contingency funds	77.2	68.2	51.5	54.7	51.6	-5.7
TOTAL	1254.3	1352.0	1419.0	1359.3	1652.1	21.5

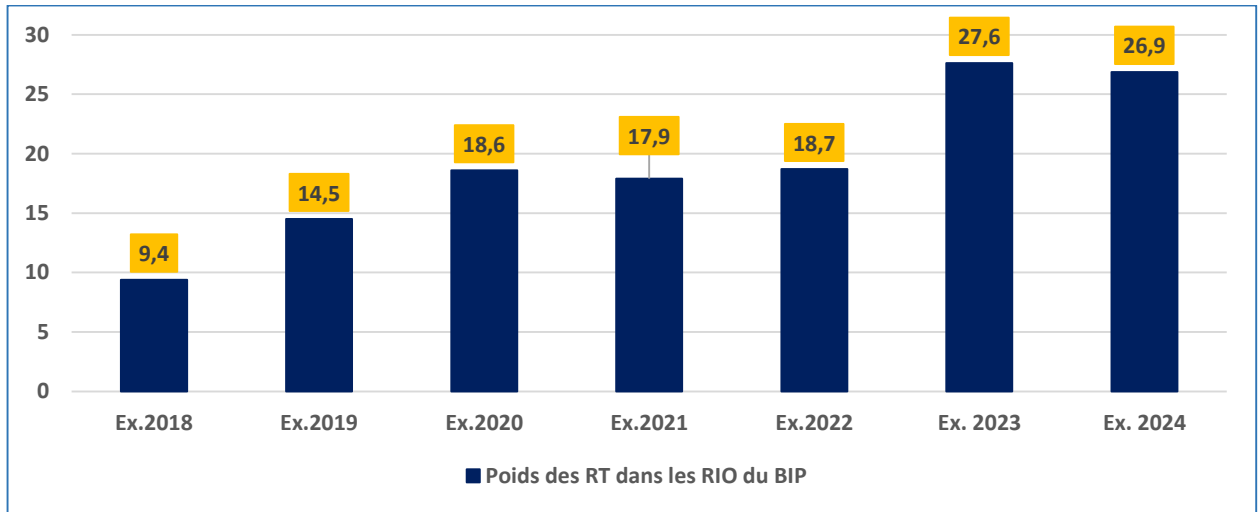
Source: MINEPAT/DPIP

Table 10: Trend in PIB Transferred Resources of Payment Appropriations from 2018 to 2024 (in billions CFAF)

	Financial years				
	2020	2021	2023	2023	2024
Ordinary domestic resources (ODR) of the PIB	523.6	570.9	601.5	415.8	532.7
Relative variation ODR (%)	-17.7	9.0	5.4	-30.9	28.1
Assigned Resources (AR) of the PIB (%)	97.6	102	112.3	114.9	143.2
Relative variation AR (%)	6.1	4.5	10.1	2.3	24.6
Weight of AR on PIB ODRs	18.6	17.9	18.7	27.6	26.9

Source: MINEPAT/DPIP

Graph 1: Changes in the weight of resources transferred to the RLAs in ordinary domestic resources over the period 2018-2024 (in %)



Source: MINEPAT/DPIP

Table II: Timing-based allocations of appropriations per region in 2023 (in 103 FCFA)

Regions	Amount of the timing-based allocation
<i>Timing-based allocations and transfers of funds to managers in the regions</i>	<i>14179.4</i>
Adamawa	283.1
Centre	4287.2
East	733.1
Far-North	1402.7
Littoral	945.9
North-West	1016.1
North	728.1
West	2004.6
South-West	1420
South	1258.5
<i>Timing-based allocations and transfers of funds to diplomatic missions</i>	<i>4142.1</i>
Africa	15
Asia	1099
Europe	3028.1
Overall total	18221.5

Source: MINEPAT/DPIP



Table 12: Credit movements at 31 December for the years 2021 to 2023 (106 CFAF)

<i>Type of transfer</i>	<i>2021</i>			<i>2022</i>			<i>2023</i>		
	Debit	Credit	Balance	Debit	Credit	Balance	Debit	Credit	Balance
Intra-programme redeployments	226276	226276	0	181441	181441	0	209747198	209747198	-
Transfers between Programmes under the same head	15517	15517	0	3095	3095	0	5746747	5746747	-
Transfers between investment and operating activities	39	30275	30235	6867	58357	51490	6543781	40989942	34446161
Total	246038	276274	30235	193067	244558	51490	222037728	256483889	34446161

Source: MINEPAT/DPIP

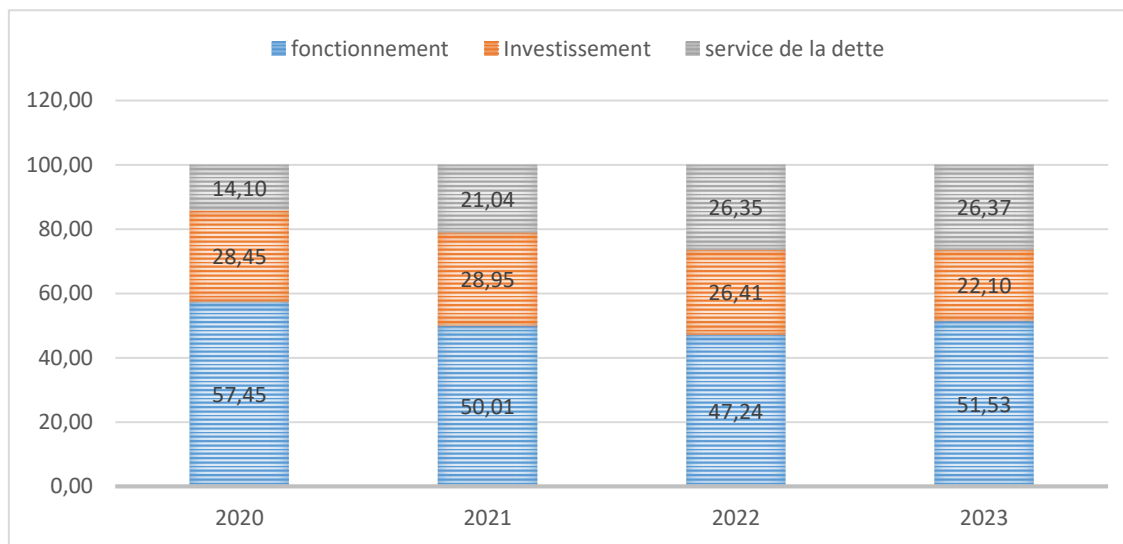
SECTION 1.3. : FOLLOW-UP, EVALUATION AND AUDITS OF PUBLIC INVESTMENT BUDGET

Table13: Trend in the share of capital expenditure in the budget (in billions CFAF)

	2020	2021	2022	2023
operations	2532.9	2335.6	2645.4	3233.4
Investment	1254.3	1352	1479	1386.8
Debt service	621.8	982.5	1475.3	1654.6
Overall expenses	4409	4670.1	5599.7	6274.8

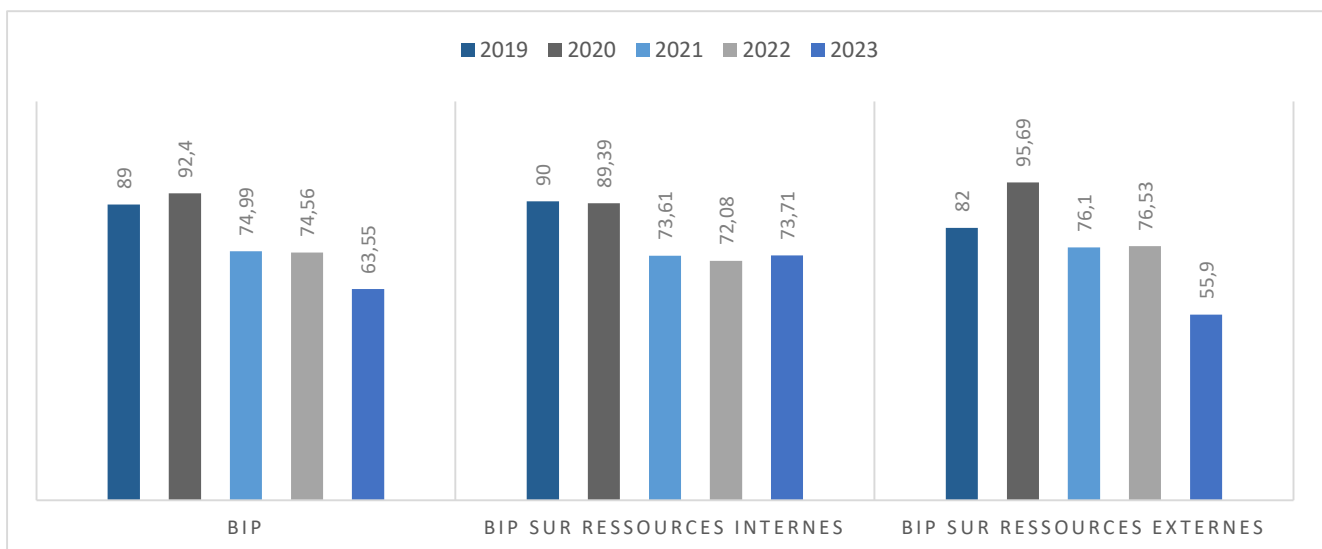
Source: MINEPAT/DPIP

Graph 2: Trend in the share of capital expenditure in the State Budget for 2020-2023



Source: MINEPAT/DPIP

Graph 3: Trend of the physical execution rate of the overall PIB for 2019-2023 (in %)



Source: MINEPAT/DPIP



Table14: State of the physical and financial execution of the overall PIB as at 31 December for the 2020-2023 period

	Commitment (%)				Liquidation (%)				Payment order (%)				Physical realisation (%)			
	2021	2022	2023	Change 2023-2022	2021	2022	2023	Change 2023-2022	2021	2022	2023	Change 2023-2022	2021	2022	2023	Change 2023-2022
Overall PIB	81.41	92.07	72.26	-19.81	80.64	89.59	70.04	-19.55	80.41	89.22	69.92	-19.30	74.99	74.56	63.55	-11.01
External resources	69.68	99.54	56.23	-43.32	69.68	99.54	56.23	-43.32	69.68	99.54	56.23	-43.32	76.10	76.53	55.90	-20.63
Internal resources (central V.H. + assigned C. and transfers to RLAs)	94.68	83.63	88.95	5.31	93.04	78.36	84.42	6.06	92.71	77.56	84.17	6.61	73.61	72.08	73.71	1.63
Appropriations under central vote holding	94.74	85.90	86.78	0.88	93.99	85.90	86.78	0.88	93.58	84.89	86.49	1.60	72.06	71.66	70.86	-0.80
Appropriations under decentralised vote holding	94.43	75.08	96.78	21.69	89.44	49.96	75.86	25.90	89.44	49.96	75.77	25.81	78.96	73.51	82.54	9.03
ADAMAWA	99.00	87.61	100.00	12.39	98.44	78.30	81.95	3.65	98.44	78.30	81.95	3.65	91.51	87.87	81.95	-5.91
CENTRE	90.49	70.24	92.57	22.33	80.45	51.32	55.11	3.79	80.45	51.32	55.11	3.79	65.03	65.76	55.37	-10.39
EAST	94.99	70.52	99.96	29.44	92.24	32.11	99.96	67.85	92.24	32.11	99.96	67.85	73.35	71.63	45.82	-25.81
FAR-NORTH	95.00	71.11	97.00	25.90	94.46	50.45	86.83	36.38	94.46	50.45	86.83	36.38	77.80	73.17	89.68	16.51
LITTORAL	94.52	66.92	98.49	31.57	88.73	49.82	94.43	44.61	88.73	49.82	94.43	44.61	80.18	79.72	53.30	-26.42
NORTH	98.30	84.47	99.89	15.41	95.76	59.87	99.89	40.02	95.76	59.87	99.89	40.02	97.16	91.59	100.00	8.41
NORTH-WEST	93.93	93.28	100.00	6.72	91.05	75.99	100.00	24.01	91.05	75.99	100.00	24.01	80.74	87.86	80.31	-7.55
WEST	42.41	17.33	84.32	65.96	26.45	8.4	39.57	31.17	26.45	8.4	39.57	31.17	66.65	50.61	58.86	8.25
SOUTH	40.86	16.28	56.91	68.04	13.8	3.95	18.52	14.57	13.8	3.95	18.52	14.57	50.42	38.07	31.22	-6.85
SOUTH-WEST	47.63	13.71	75.91	43.2	15.43	162.98	22.95	-140.03	15.43	1.58	22.95	21.37	51.29	31.05	48.25	17.2

Source: MINEPAT/DPIP



Table15: Trend in the physical and financial execution of the PIB as at 31 December under central vote holding over 2019-2023

		Years				
		2019	2020	2021	2022	2023
Decentralised vote holding	<i>Commitment</i>	82.3	89.54	94.43	75.08	96.78
	<i>Payment order</i>	79.1	83.96	89.44	49.96	75.86
	<i>Physical realisation rate</i>	65.3	88.86	78.96	73.51	82.54
Central vote holding	<i>Commitment</i>	94.7	97.19	94.74	85.9	86.78
	<i>Payment order</i>	92	97.02	93.58	84.89	86.49
	<i>Physical realisation rate</i>	97.1	89.55	72.06	71.66	70.86

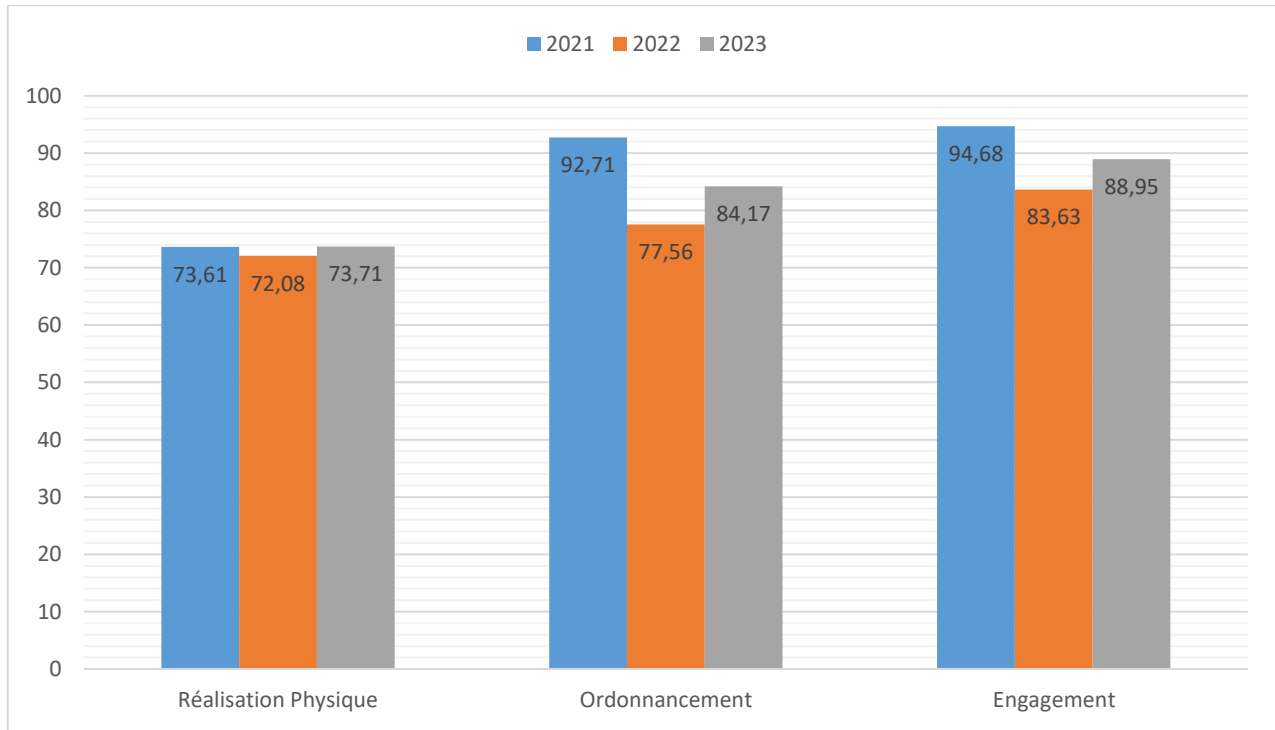
Source: MINEPAT/DPIP

Table16: Trend in the physical and financial execution of the PIB as at 31 December per type of funding over 2019-2023

		Years				
		2019	2020	2021	2022	2023
Domestic resources	<i>Commitment</i>	90.2	95.62	94.68	84.81	88.95
	<i>Payment order</i>	85.3	94.34	92.71	78.85	84.17
	<i>Physical realisation rate</i>	91.3	89.39	73.61	72.89	73.71
External resources	<i>Physical realisation</i>	82.50	95.69	76.10	75.96	55.90
	<i>Disbursement</i>	100.5	95.79	69.68	98.73	56.23

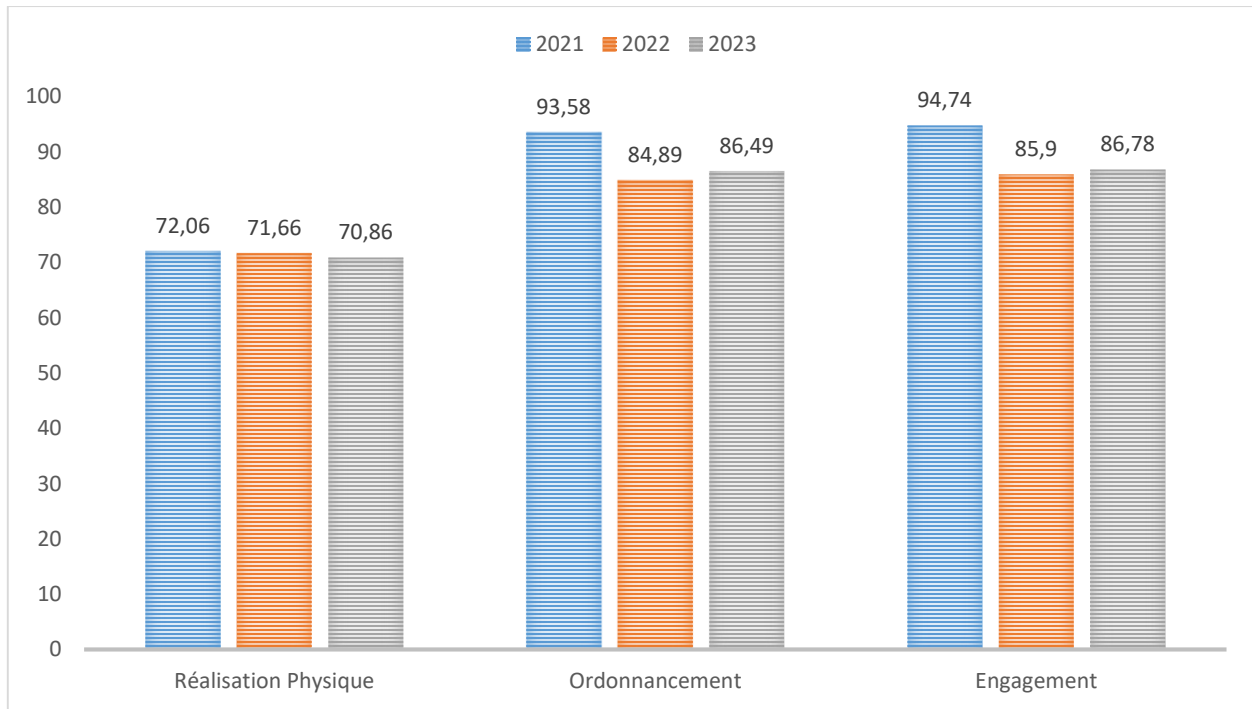
Source: MINEPAT/DPIP

Graph 4: Change in PIB on domestic resources for 2021-2023 (%)



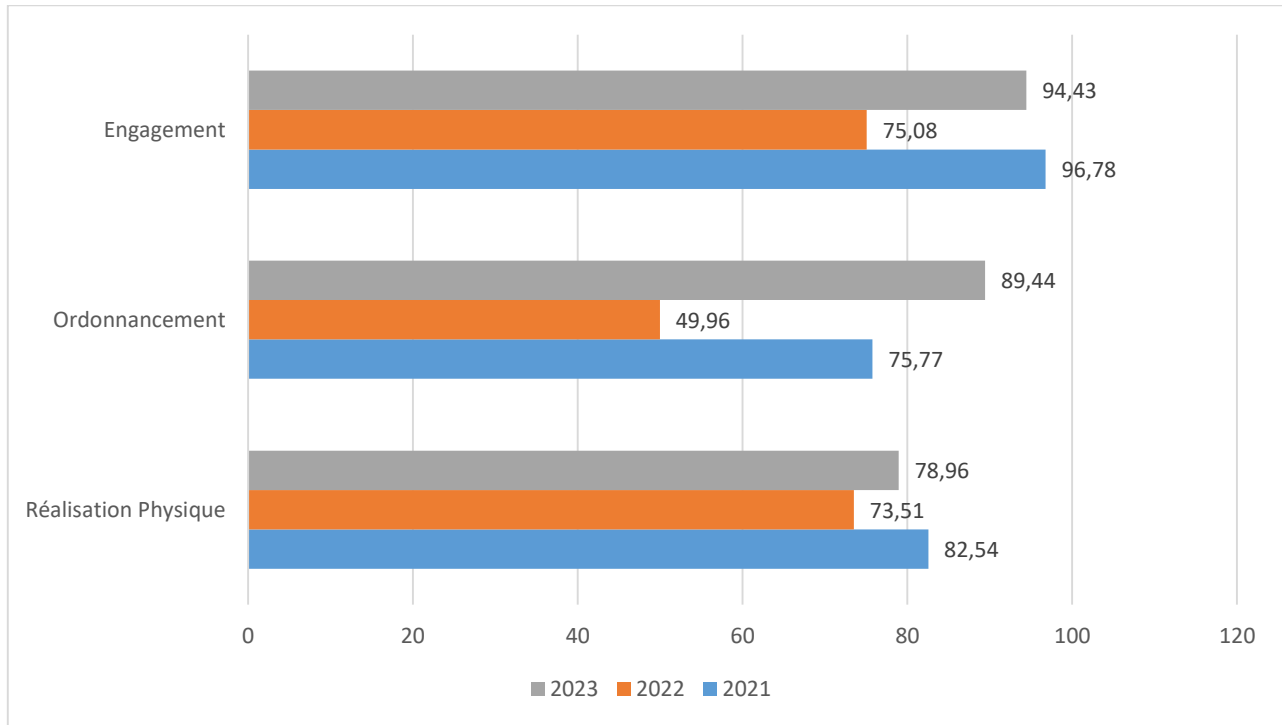
Source: MINEPAT/DPIP

Graph 5: Change in central vote holding PIB for 2021-2023 (%)



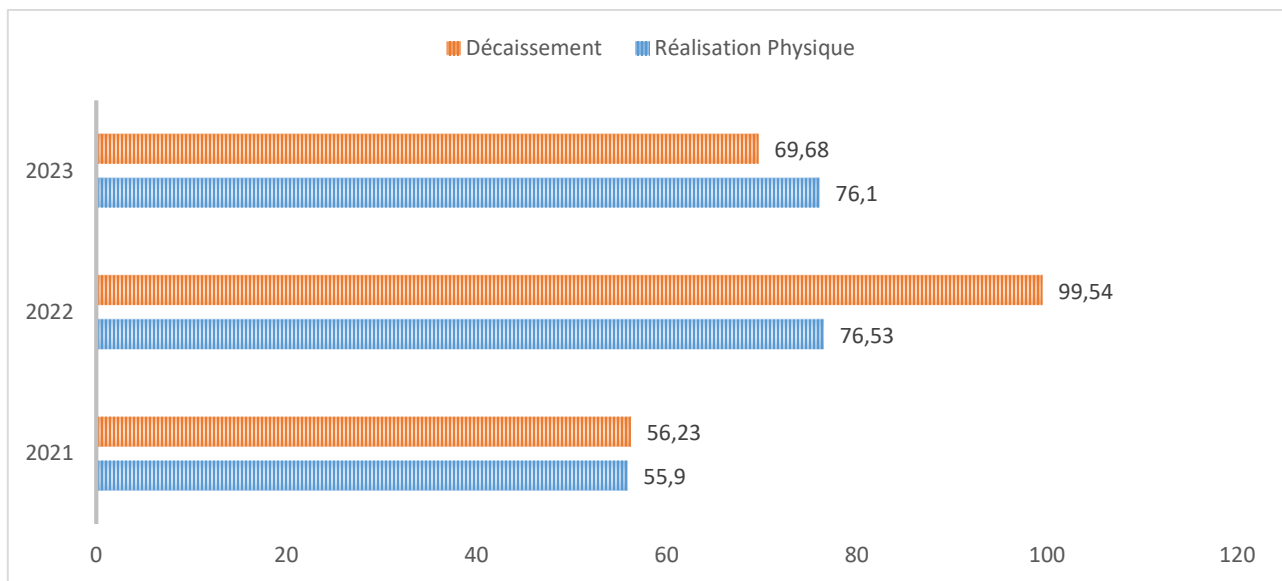
Source: MINEPAT/DPIP

Graph 6: Change in decentralised vote holding PIB for 2021-2023 (%)



Source: MINEPAT/DPIP

Graph 7: Change in PIB on external resources for 2021-2023 (%)



Source: MINEPAT/DPIP



Table17: Trends in the contractual process of MINEPAT PIB projects between 2021 and 2023

Title	Years			
	2021	2022	2023	
Yearly scheduled contracts	10	19	31	
Multi-year contracts (CAs opened in x Year)	10	19	00	
TD/CF expected for internal board	10	19	27	
TD/BF submitted to the internal board	10	19	27	
CfT launched	10	19	27	
Contracts awarded	10	19	27	
Contracts signed of which	10	17	26	
	Contracts awarded via call to tender	-	-	24
	Contracts awarded by mutual agreement	-	-	00
	Other contracts	-	-	02
Contacts accepted in x Year	08	11	31	
Contracts accepted of which:	8	11	24	
	Contracts awarded before 2023	00	00	00
	Contracts awarded in 2023	8	11	00

Source: MINEPAT/DPIP

Table18: Trends in the PIB projects of MINEPAT between 2021 and 2023

Budget Head	Years					
	2021		2022		2023	
	% PAY. ORD. ¹	% PHYS. REAL. ²	% PAY. ORD.	% PHYS. ACH.	% PAY. ORD.	% PHYS. ACH.
Domestic resources	94.17	84.49	60.13	48.89	91.55	41.24
Appropriations under central vote holding	94.13	84.41	60.40	48.01	91.54	39.20
Counterpart funds in actual expenditures	97.64	97.93	92.61	93.34	97.87	67.44
Counterpart fund in taxes and custom duties	100.00	-	100.00	-	100.00	-
Capital transfers to public establishments and households	97.45	90.42	93.87	98.84	98.43	88.12
Subsidies to enterprises	-	-	50.00	50.00	-	-
Appropriations for PLANUT	93.54	89.82	-	4.75	99.98	-
Appropriations for French Debt-Relief Projects	-	-	-	-	-	-
Appropriations carried-over	100.00	-	71.68	-	-	-
ODR for studies, Project Management, etc.	-	-	96.57	55.51	79.46	3.72
Other appropriations under central vote holding for capital expenditure	88.24	59.14	78.10	85.98	75.37	20.00
Appropriations assigned to Devolved Services	99.65	94.76	43.33	91.43	91.80	99.68
Automatic allocations	99.64	94.52	43.33	91.43	90.49	99.62

1 Amount of the payment order

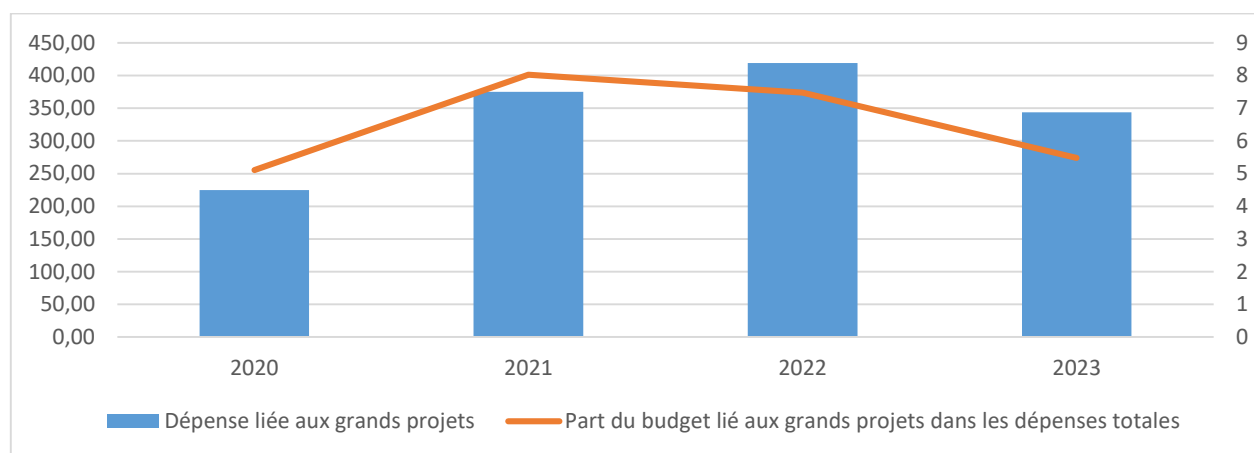
2 Physical realisation

Budget Head	Years					
	2021		2022		2023	
	% PAY. ORD. ¹	% PHYS. REAL. ²	% PAY. ORD.	% PHYS. ACH.	% PAY. ORD.	% PHYS. ACH.
External funding	173.90	173.90	311.85	92.06	234.57	91.15
TOTAL	10.32	137.33	194.08	84.10	177.94	81.88

Source: MINEPAT/DPIP

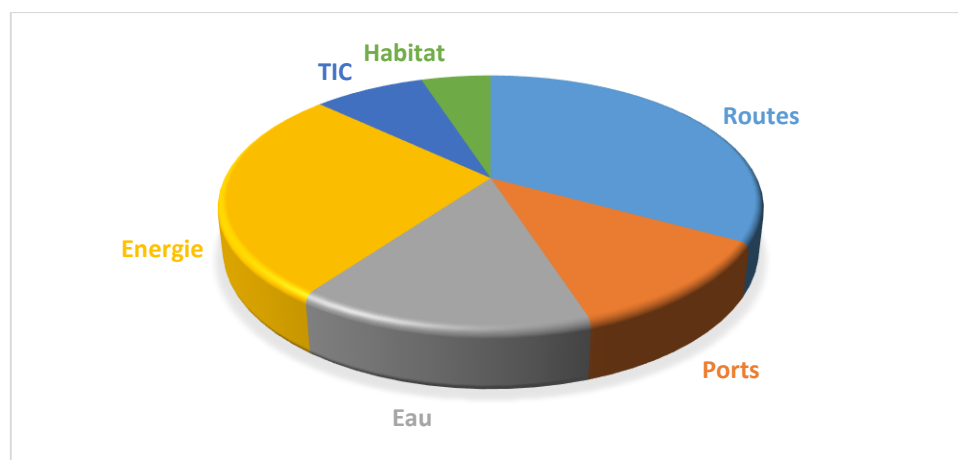
SECTION 1.4: FOLLOW-UP OF MAJOR PROJECTS

Graph 8: Trend in budgetary allocations for major projects over 2010-2023



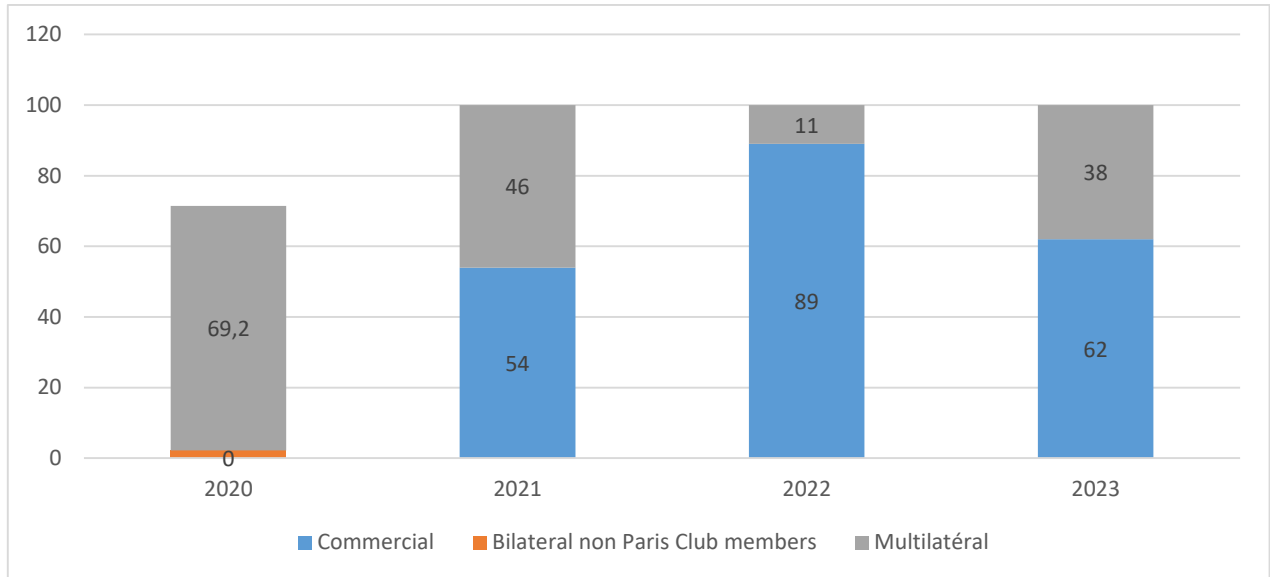
Source: MINEPAT/DPIP

Graph 9: Breakdown per sector of external funding allocated to major projects from 2020 to 2023



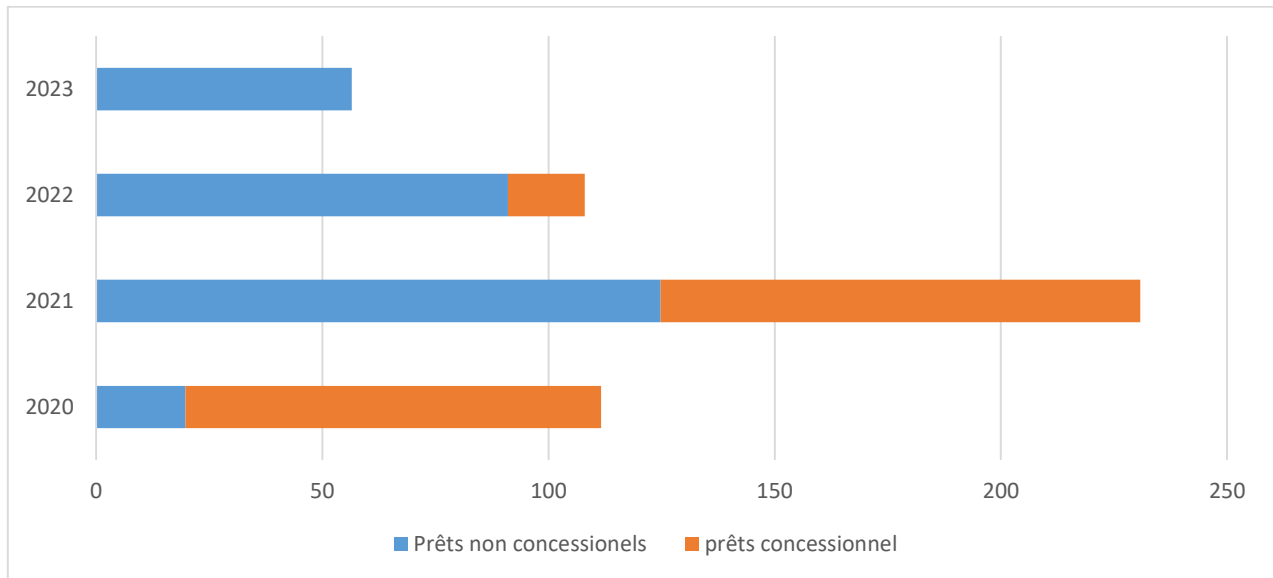
Source: MINEPAT

Graph 10: Trend in the share of external funding allocated to major projects according to the nature of the funding institution from 2020 to 2023



Source: MINEPAT

Graph 11: Trends in the amount of external funds allocated to major projects according to the type of funding from 2020 to 2023



Source: MINEPAT/DPIP



Table19: Consideration of major projects for the 2023 financial year

Title of project	Project cost (in million CFAF)	Completion rate	Probable completion date	Total 2024 (in million CFAF)
Memve'e hydroelectric development project (211MW)	380000	100%	Dec.-224	2000
Construction project for a 75 MW hydroelectric facility at Warak on River Bini with transmission line	178286	9%	Dec.-26	20000
Lom Pangar reservoir dam (dam toe plant)	73880	93%	Dec.-23	18000
Power Transmission System Upgrade and Sector Reform Project (PRRTERS)	190949	40%	March -25	20050
PIRECT: SIG - NIG Interconnection of electricity grids	-	-	-	25185
Project to Supply Potable Water to the City of Yaounde and its Environs(PAEPYS)	588887	98%	March -24	23000
Yaounde-Douala highway construction project (phase 1): connection works	284000	90%	Dec.-23	22000
East entrance to Douala (Phase 2)	146222	31%	March -25	15000
Construction of the Ring Road (PAST III)	167270	-	March -25	22000
Road rehabilitation project Babadjou- Bamenda	88000	-	Dec.-2024	27600
Rehabilitation project of the Mora - Dabanga-Kousseri road	95000	-	-	21000
Construction project of the Ebolowa-Akom 2 - Kribi road	177000	-	-	27000
Construction project of the Kumba-Ekondo-Titi road	40000	12%	Dec.-2025	8000
Construction of the port of Kribi (2nd phase) and Construction of a potable water supply system for the Port of Kribi and its outbuildings	481000	54%	Dec.-24	81000

Source: MINEPAT/DPIP

SECTION 1.5: TECHNICAL PERFORMANCE OF SOME PROJECTS AND PROGRAMMES UNDER PROGRAMME 022.

Table 20: technical performance of the TRANSFAGRI project

<i>Indicators</i>	<i>Reference Value in 2019 Value in 2019</i>	<i>Value at 31 December 2023</i>	<i>Target (2023)</i>	<i>Gap</i>	<i>Technical performance</i>
ODP indicator 1 title: Number of coordination platform sessions organised	0	2	2	0	100%
ODP indicator 2 title: Number of high-level meetings held	0	1	1	0	100%
Number of reports available on the baseline study of the agri-food sector in Cameroon	0	0	1	0	0%
Number of Government Project and Programme Guides prepared/updated	0	1	1	0	100%
Number of TRANSFAGRI Programme monitoring and evaluation systems developed	0	0	1	0	0%
Number of quarterly reports on the activities of the TRANSFAGRI programme delivered	0	2	4	3	50%
Number of AWBPs, annual activity reports and financial reports for Component 4 issued.	0	2	2	0	100%
A computerised system for the follow-up on companies supported by TRANSFAGRI established	0	0	1	0	100%
Study on the feasibility of setting up a financing and support mechanism for businesses and/or entrepreneurs supported under the TRANSFAGRI programme completed	0	0	1	0	0%
2 pilot financing mechanisms for operational SMBEs (loans of honour)	0	0	2	0	0%

Source: MINEPAT

Table 21: Overall technical performance of the labour-intensive project

<i>Component</i>	<i>Indicators</i>	<i>Baseline value in 2018</i>	<i>Value at 31 December 2023</i>	<i>Target (2024)</i>	<i>Gap (4)</i>	<i>Technical realisation</i>
COMPONENT 1 Completion of labour intensive showcase projects in direct partnership with the RLAs.	Number of labour-intensive works carried out in partnership with the RLAs	18	18	20	2	0.00%
COMPONENT 2 Stakeholders capacities strengthening	Number of public administration senior staff sensitised on incorporating labour-intensive approaches into budgeting and awarding labour-intensive contracts	60	58	58	0	100.00%
	Number of executives of SMEs and public works contractors trained	0	75	90	15	83.33%
COMPONENT 3: Steering	Number of follow-up and technical support missions carried out at labour-intensive implementation worksites	40	38	38	0	100.00%

Source: MINEPAT



CHAPTER 2: STRATEGIC PLANNING AND SUSTAINABLE REGIONAL DEVELOPMENT

This section focuses on:

- Control and development of the potentials of the territory and its borders;
- Planning of the nation's social services and human resources and follow-up of population and gender issues;
- Technical performance of selected Programmes and Projects under Programme 019.



SECTION 2.1: CONTROL AND DEVELOPMENT OF THE POTENTIALS OF THE TERRITORY AND ITS BORDERS

Table 22: Cartography of spatial planning tools scheduled for completion in 2024 (in 103 FCFA)

Name of tool	Projected completion date	Amount of funding (PIB)	Physical execution rate at 31 December 2023	Amount of funding required			Key results achieved at 31 December 2023
				2023	2024	Residue	
Zoning plan of the national territory	24 months	349,4328	75%	847,000	750,000	1,732,330	○ Report on the state of occupation of the national territory
National scheme of land use planning and sustainable development	20 months	229,9065	95%				○ National Territorial Diagnosis Report ○ Territorial forward planning report ○ Report on the basic principles and fundamental guidelines ○ Report on the strategic objectives and the five-year action plan ○ Structuring report on the National Schemes of regional planning and Sustainable Development drawn
Regional Planning and Sustainable Development schemes for the Adamawa Region	12 months	605,313	80%				○ Territorial Diagnosis Report ○ Territorial forward planning report ○ Report on the basic principles and fundamental guidelines ○ Report on the strategic objectives and the five-year action plan
Regional Planning and Sustainable Development schemes for the Centre Region	12 months	999,951	70%				○ Territorial Diagnosis Report ○ Territorial forward planning report ○ Report on the basic principles and fundamental guidelines
Regional Planning and Sustainable Development schemes for the East	12 months	754,912	100				○ Territorial Diagnosis Report for the East region ○ Territorial forward planning report for the East region ○ Regional planning report on the basic principles and fundamental guidelines for the East region



Name of tool	Projected completion date	Amount of funding (PIB)	Physical execution rate at 31 December 2023	Amount of funding required			Key results achieved at 31 December 2023
				2023	2024	Residue	
							<ul style="list-style-type: none"> ○ Report on the strategic objectives and the five-year action plan for the East region ○ Structuring report on the Regional Planning and Sustainable Development schemes for the Eastern Region drawn
Regional scheme of land-use planning and sustainable development for the Far-North region	12 months	699818	70%				<ul style="list-style-type: none"> ○ Territorial Diagnosis Report ○ Territorial forward planning report ○ Report on the basic principles and fundamental guidelines
Regional scheme of land-use planning and sustainable development for the Littoral Region	12 months	979,758	50%				<ul style="list-style-type: none"> ○ Territorial Diagnosis Report ○ Territorial forward planning report
Regional scheme of land-use planning and sustainable development for the North Region	12 months		80%				<ul style="list-style-type: none"> ○ Territorial Diagnosis Report ○ Territorial forward planning report ○ Report on the basic principles and fundamental guidelines ○ Report on the strategic objectives and the five-year action plan
Regional scheme of land-use planning and sustainable development for the North-West region	12 months	685,172	50%				<ul style="list-style-type: none"> ○ Territorial Diagnosis Report ○ Territorial forward planning report
Regional scheme of land-use planning and sustainable development for the West region	12 months	688,907	80%				<ul style="list-style-type: none"> ○ Territorial Diagnosis Report ○ Territorial forward planning report ○ Report on the basic principles and fundamental guidelines ○ Report on the strategic objectives and the five-year action plan
Regional scheme of land-use planning and sustainable	12 months	867,782	100%				<ul style="list-style-type: none"> ○ Territorial Diagnosis Report for the Region



Name of tool	Projected completion date	Amount of funding (PIB)	Physical execution rate at 31 December 2023	Amount of funding required			Key results achieved at 31 December 2023
				2023	2024	Residue	
development for the South region							<ul style="list-style-type: none"> ○ Territorial forward planning report for Region ○ Regional planning report on the basic principles and fundamental guidelines for the region ○ Report on strategic objectives and the five-year action plan for the South region ○ Structuring report on the regional scheme of land-use planning and sustainable development for the South Region

Source: MINEPAT/DATZF



Table 23: Cartography of spatial planning infrastructure (in 10³ CFAF)

Name of infrastructure	Start date	Provisional implementation deadline	Amount of funding (PIB)	Physical execution rate at 31 December 2023	Financial execution rate at 31 December 2023	Amount of funding required			Estimated completion date
						2023	2024	2025	
Foumbot agro-pastoral product packaging, storage and marketing complex	2016	18 months	880,000	66%	45.05%	100,000	100,000	100,000	2026
Kye-Ossi agro-pastoral products packaging, storage and marketing complex	2019	18 months	880,000	90%	57.47%	50,000	50,000	100,000	2026
Mbouda agro-pastoral product packaging, storage and marketing complex	2016	18 months	880,000	25%	59.98%	20000	152191	100000	2025
Mvangane agro-pastoral product packaging, storage and marketing complex	2017	18 months	880000	75%	67.08%	50000	50000	100000	2026
Waza potable water supply works	2019	3 years	1,338,476	40%	28.39%	200000	200000	200000	2026
Construction of border markets in certain localities in Cameroon, lot no. 3: Garoua Boulai (pilot phase)	2015	16 months	866813	49.11%	37.24%	0	200000	298095	2026
Construction of border land development kits in some border localities in the Olamzé Sub-Division Ntem Valley Division, South Region (Lot 2)	2017	7 months	490955	70%	56.70%	0	200000	241589	2026
Technical studies for the upgrading of a bypass road downstream of the Lagdo hydroelectric dam, with the construction of a bridge over Benue, and the upgrading of the	2016	17 months	300000	80%	69.58%	0	200000	200000	2026



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Name of infrastructure	Start date	Provisional implementation deadline	Amount of funding (PIB)	Physical execution rate at 31 December 2023	Financial execution rate at 31 December 2023	Amount of funding required			Estimated completion date
						2023	2024	2025	
dam crest, as an emergency procedure									
Electrification of 16 localities in the municipality of Lagdo	2019	7 years	1586445	Lot 1: 30% Lot 2: 80% Lot 3: 25% Lot 4: 20%	31.52%	300000	300000	300000	2026

Source: MINEPAT/DATZF

SECTION 2.2: PLANNING THE NATION'S SOCIAL SERVICES AND HUMAN RESOURCES AND MONITORING POPULATION AND GENDER ISSUES

Table 24: Breakdown of the number of beneficiaries financed by type of financing from 2021 to 2023 under the SPRPB

Regions /Localities	2021			2022		2023
	CAMCCUL	Crédit du sahel	Doume bishopric	CAMCCUL	Crédit du sahel	CAMCCUL
Number of CIGs supported	130	215	6	19	150	33
Men	625	914	40	105	651	140
Women	694	710	190	68	400	127

Source: MINEPAT/SPRPB

Table 25: Trends in the amount of credit granted for the implementation of micro-projects by type of financing and by region from 2021 to 2023 under the SPRPB

Regions /Localities	2021			2022		2023
	CAMCCUL	Crédit du sahel	Doume bishopric	CAMCCUL	Crédit du sahel	CAMCCUL
ADAMAWA	0	0	0	0	0	0
CENTRE	63,315,000	0	0	2,500,000		9,000,000
EAST	0	51,488,000	8,000 000	0	9,158,000	0
FAR NORTH	0	149,295 000	0	0	105,774,000	0
LITTORAL	13,400,000	0	0	0	0	0
NORTH	0	65,034,500	0		85,160,000	0
NORTH-WEST	162,606 000	0	0	34,700,000	0	42,000,000
WEST	68,327,000	0	0	10,500,000	0	3,000,000
SOUTH	0	0	0	0	0	0
SOUTH-WEST	19,000 000	0	0	7,500,000	0	3,000,000
TOTAL	326,648,000	265,817,500	8,000,000	55,200,000	200,092,000	57,000,000

Source: MINEPAT/SPRPB

Table 26: Breakdown of the number of beneficiaries financed by type of financing and by region from 2021 to 2023 under the SPRPB

<i>Regions /Localities</i>	2021			2022		2023
	CAMCCUL	Crédit du sahel	Doume bishopric	CAMCCUL	Crédit du sahel	CAMCCUL
ADAMAWA	0	0	0	0	0	0
CENTRE	241	0	0	14		64
EAST	0	317	230		30	0
FAR NORTH	0	764	0	0	645	0
LITTORAL	31	0	0	0	0	0
NORTH	0	536	0	0	376	
NORTH-WEST	613	0	0	80	0	152
WEST	372	0	0	52	0	36
SOUTH	0	0	0	0	0	0
SOUTH-WEST	62	0	0	27	0	15
TOTAL	1319	1617	230	173	1051	267

Source: MINEPAT/SPRPB

Table 27: Agropole production statistics implemented

Sector	Designation	Launch year	Annual production objectives	Implementation				Implementation rate 2023 in %
				2020	2021	2022	2023	
Crop production								
Maize (T)	Mbandjock maize production agropole	2013	9,669	4,200	1,848	1,866	2,700	27.92
	Ouro-dolé maize production agropole	2013	889	500.5	316	419.16	520	58.49
	Karewa maize production agropole	2013	1,660	180	137	138.37	170	10.24
	Sirdjam maize production agropole	2013	2,120	1,740	2,550	2576	3,000	141.51
	Bertoua maize production, processing and marketing agropole	2015	2,443	1,200	900	909	1,350	55.26
	Noun/Hollygreen maize production, processing and marketing agropole	2016	10,883	2,050	1,850	1,868.5	2,900	26.65
	Nyamboya maize production, processing and marketing agropole	2021	3,520	0	850	1,052	1,970	55.97
	Galim rice (maize)		-				500	#DIV/0!
	Sub-total 1			31,184	9,870.5	8,451	8,829.03	13,110
Soybeans (T)	MOKOLO soybeans production agropole	2013	8000	45000	41500	41915	42000	525.00
	Sub-total 2		8000	45000	41500	41915	42000	525.00



Sector	Designation	Launch year	Annual production objectives	Implementation				Implementation rate 2023 in %
				2020	2021	2022	2023	
Pineapple (T)	AWAE pineapple production agropole	2013	26000	12000	10500	10605	12600	48.46
	N'lohe pineapple production, processing and marketing agropole	2015	8000	8525	6250	6313	6700	83.75
	Kumba pineapple production, processing and marketing agropole	2016	8620	350	354	0	250	2.90
	Sub-total 2			42620	20875	17104	16918	19550
Cocoa (T)	MBALMAYO cocoa production, processing and marketing agropole	2014	16000	800	1500	1515	1700	10.63
	Upper Nyong cocoa production, processing and marketing agropole	2015	1193	90	80	81	92	7.71
	KEKEM cocoa production, processing and marketing agropole	2016	30000	4286	12000	16200	18500	61.67
	Sub-total 4			47193	5176	13580	17796	20292



Sector	Designation	Launch year	Annual production objectives	Implementation				Implementation rate 2023 in %
				2020	2021	2022	2023	
Potato (T)	West potato production, processing and marketing agropole	2015	62400	65000	62500	63125	64000	102.56
	Sub-total 5		62400	65000	62500	63125	64000	102.56
Avocado (T)	Noun avocado production, processing and marketing agropole	2015	5134	2600	2500	2525	2920	56.88
	Sub-total 6		5134	2600	2500	2525	2920	56.88
Palm oil (T)	Edea palm oil production, processing and marketing agropole	2015	21630	11000	11200	11312	12000	55.48
	Sub-total 7		21630	11000	11200	11312	12000	55.48
Cassava (T)	BATOURI cassava production, processing and marketing agropole	2015	12420	4405	5125	5176	6100	49.11
	Agropole for the production, processing and marketing of cassava for the women of Behend of Upper Nyong	2017	6280	2236.5	3500	3535	3650	58.12



Sector	Designation	Launch year	Annual production objectives	Implementation				Implementation rate 2023 in %
				2020	2021	2022	2023	
	Sub-total 8		18700	6641.5	8625	8711	9750	52.14
Coffee (T)	Bamenda coffee production, processing and marketing agropole	2016	703	ND	ND	ND	ND	-
	Sub-total 9		703					
White pepper (T)	Penja white pepper production, processing and marketing agropole	2017	271	99	101	115	130	47.97
	Sub-total 10		271	99	101	115	130	47.97
Animal and fish production								
Chicken (T)	Douala/Bomono chicken production agropole	2012	2400000	1524250	1046000	1056460	1150000	47.92
	Bandjoun chicken meat production, processing and marketing agropole	2015	1583500	1461400	1225000	1237250	1300000	82.10
	Nkong-NI chicken meat production, processing and marketing agropole	2015	1975556	708080	635850	642208.5	657000	33.26
	Sub-total 11		5,959,056	3,693,730	2,906,850	2,935,918.5	3,107,000	52.14



Sector	Designation	Launch year	Annual production objectives	Implementation				Implementation rate 2023 in %
				2020	2021	2022	2023	
Porks	Kribi pork production agropole	2013	9200	7623	5050	5100.5	5300	57.61
	BAFOUSSAM pork production agropole	2013	7300	6506	5800	5858	6000	82.19
	Yaounde and surroundings pork production agropole	2013	25600	5850	5150	5201.5	5250	20.51
	Upper-plateaux/Batoufam pigs production, processing	2016	15712	7818	7150	7221.5	8000	50.92
	Bamenda porks production, processing and marketing agropole	2016	4715	1665	1300	1313	1300	27.57
	Sub-total 2			62527	29462	24450	24694.5	8017850
Fish (T)	BANKIM Fish production agropole	2013	1815	373	425	429	430	23.69
	FAKO Fish production agropole	2015	839.2	315	295	298	455	54.22
	DJA AND LOBO Fish production agropole	2015	1727	568	570	576	597	34.57
	MVILA Fish production agropole	2016	742	390	402	406	435	58.63

Sector	Designation	Launch year	Annual production objectives	Implementation				Implementation rate 2023 in %
				2020	2021	2022	2023	
	NTEM VALLEY Fish production agropole	2016	800	365	320	323	365	45.63
	Yaounde and surroundings Fish production agropole	2016	742	380	387	391	453	61.05
	Massoumbou Fish production agropole	2016	1440	20	35	35	47	3.26
	MBALMAYO and surroundings Fish production agropole	2017	169	48	51	52	75	44.38
	BAZOU Fish production agropole	2017	241	114	121	122	135	56.02
	ZOETELE Fish production agropole	2017	183	92	78	79	95	51.91
	Upper - Nyong Fish production agropole	2017	185	62	68	69	85	45.95
	Sub-total 3			8883.2	2727	2752	2780	3172
Eggs (number)	Baleng table eggs production agropole	2013	251250000	267635000	208668000	210754680	225000000	89.55
	MBOUDA table eggs production and marketing agropole	2013	100771283	98261490	79175500	79967255	85000000	84.35
	Sub-total 4		352021283	365896490	287843500	290721935	310000000	88.06285727

SECTION 2.4: TECHNICAL PERFORMANCE OF CERTAIN PROJECTS AND PROGRAMMES UNDER PROGRAMME 019

Table 28: Overall technical performance of the Agropoles programme

Indicators	Value of Reference in 2022	Value at 31 December 2023	2023 target	Gap	Technical performance
Animal Production and Fisheries Component/sector					
Indicator name 1: Quantity of eggs produced (in tonnes)	14,629	24800	29022	4222	85.45%
Indicator name 2: Quantity of meat chicken produced (chicken heads)	4,889,800	3,107,000	5,959,056	2,852,056	87.49%
Indicator name 3: Quantity of pork produced (in tonnes)	20,552	25850	46815	20965	20.17%
Indicator name 4: Quantity of fish produced (in tonnes)	1,463.33	3172	8883.20	5711	23.03%
Component/Crop production sector					
Indicator name 1: Quantity of maize produced (in tonnes)	7,152	2700	38704	36004	-14.11%
Indicator name 2: Quantity of cassava produced (in tonnes)	2,743	9750	18700	8950	43.91%
Indicator name 3: Quantity of potato produced (in tonnes)	14,840	64,000	62400	-1600	103.36%
Indicator name 4: Quantity of pineapple produced (in tonnes)	17,200	19550	42620	23070	9.24%
Indicator name 5: Quantity of cocoa produced (in tonnes)	41,165	20292	4,7193	2,6901	-346.27%
Indicator name 6: Quantity of coffee produced (in tonnes)	10	ND	703	-	-1.44%
Indicator name 7: Quantity of white pepper produced (in tonnes)	62	130	271	141	32.54%
Indicator name 8: Quantity of avocado produced (in tonnes)	1,449	2,920	5,134	2214	39.92%
Indicator name 9: Quantity of palm oil produced (in tonnes)	6,328	12,000	21,630	9,630	37.07%
Indicator name 10: Quantity of soybean produced (in tonnes)	1,500	42,000	8,000	-34,000	623.08%

Source: MINEPAT

Table 29. Technical performance of the Adaptive Social Nets and Economic Inclusion Project

Indicators	Reference value in 2023	Target in 2023	Value at 31 December 2023	Gap	Technical performance
Component 1: Adaptive social nets					
Indicator 1: Number of households receiving regular cash transfers	0	0	13,250	13250	0
Indicator title 2: Households provided with emergency cash transfers	0	11,587	8,500	-3087	136.32
Indicator 3: THIMO beneficiaries	0	10,000	11,000	1000	90.91
Indicator 4: Person-days of temporary employment created	0	204,000	660,000	456000	30.91
Indicator 5: Micro-projects selected following meaningful consultations with target communities	0	100	50	-50	200
Indicator 6: Micro-projects that have contributed to climate change mitigation and adaptation	0	10	30	20	33.33
Indicator 7: Micro-projects offering on-site childcare services	0	0	20	20	0
Component 2: Economic inclusion of young people and entrepreneurship					
Indicator 1: Beneficiaries who have received support for an IGA	0	0	15,000	15,000	0
Indicator 2: Beneficiaries successfully completing life and entrepreneurial skills training	0	0	80	80	0
Indicator 3: Beneficiaries allocated a productive grant	0	0	90	90	0
Indicator 4: Young people (aged 18 to 35) trained	0	0	500	500	0
Indicator 5: Applications received	0	0	1,000	1,000	0
Indicator 6: Subsidies disbursed	0	0	135	135	0
Indicator 7: Competitively selected BPC winners	0	0	500	500	0
Indicator 8: New companies supported under the Business Plan Competition (BPC) that are still in business 24 months after receiving support (financial and non-financial)	0	0	90	90	0
Indicator 9: New businesses established thanks to the BPC	0	0	225	225	0

<i>Indicators</i>	<i>Reference value in 2023</i>	<i>Target in 2023</i>	<i>Value at 31 December 2023</i>	<i>Gap</i>	<i>Technical performance</i>
Component 3: Shock-responsive digital delivery systems					
Indicator 1: Municipal social assistance centres equipped to manage the National Social Register	0	0	20	20	0
Indicator 2: MINAS staff trained in the development, implementation and maintenance of the National Social Register	0	0	43	43	0
Indicator 3: Beneficiaries who received digital payments	0	0	10	10	0
Component 4: Support for project management and coordination					
Indicator name 1: Maximum programme management expenditure as a share of total programme expenditure	0	15	52.52	-37.52	350.13
Indicator 2: Complaints recorded and resolved by the project's GPC in a timely manner	0	90	100	-10	111.11

Source: MINEPAT

Table 30. Overall technical performance of the project Social policies

<i>Indicators</i>	<i>Baseline Value in 2022</i>	<i>Value at 31 December 2023</i>	<i>Target year</i>	<i>Target</i>	<i>Gap</i>	<i>Technical performance</i>
Performance of the project development objective						
Percentage of children (0-17 years) living in income poverty	44.20%	42.20%	2023	44.20%	2%	95.48%
Rate of public expenditure on health	4.40%	4.90%	2023	4.40%	-0.50%	111.36%
Rate of public expenditure on education	14.70%	15.30%	2023	14.70%	-0.006	104.08%
Output 1: Disaggregated data, analyses and up-to-date knowledge on multidimensional child poverty are generated. The zero performance is explained, among other things, by the fact that the survey on multidimensional child poverty was not carried out due to the absence of ECAM 5 data.						
Number of survey reports/documents including an analysis of child poverty (multidimensional and monetary)	0	0	2023	0	0	/

Indicators	Baseline Value in 2022	Value at 31 December 2023	Target year	Target	Gap	Technical performance
Production and use of studies, evidence, quantitative and qualitative research, evaluations and documentation on child poverty (monetary and multidimensional)	1	0	2023	1	1	0.00%
Output 2: Institutional stakeholders have the capacity to improve social protection coverage and offer social protection programmes adapted to children and shocks.						
Development of a unified social register in the councils covered by the programme, including an interoperable information system	0	19	2023	-	-	-
Output 3: Institutional stakeholders at central and devolved levels have increased capacity to plan and budget national resources for high-quality implementation of programmes and social policies for children.						
Number of institutional stakeholders at central and local level whose capacities are strengthened in budgeting to improve spending on children	0	72	2023	-	-72	-
Regular monitoring of national budgets and investment in the social sector	0	2	2023	-	-2	-
Number of citizens' networks involved in social accountability initiatives in the programme intervention areas, including the convergence councils for the realisation of children's rights.	0	4	2023	-	6	-

Source: MINEPAT

Table 31: Technical performance of the National Strategic Instruments Production Support Programme (PAPRINS)

Indicators	Baseline value in 2022	Value at 31 December 2023	2023 target	Gap	Technical performance
Component I: Development and use of strategic watch and forward-looking analysis tools and harmonious articulation of macroeconomic and spatial planning					
Number of stakeholders trained and able to carry out prospective analysis and strategic watch	-	40	40	0	100%
Number of strategic instruments produced	-	5	4	-1	125%



<i>Indicators</i>	<i>Baseline value in 2022</i>	<i>Value at 31 December 2023</i>	<i>2023 target</i>	<i>Gap</i>	<i>Technical performance</i>
Number of sector and cross-sector meetings organised	-	8	8	0	100%
Number of RLAs assisted in developing the PPBS chain	-	2	2	0	100%
Number of RLAs supported in adopting the SDGs and the NDS30	-	22	22	0	100%
Component 2: Support for monitoring and evaluating public policies and strengthening the statistical system					
Number of public policy monitoring and evaluation tools produced	-	1	1	0	100%
Number of instruments for promoting and monitoring development partnerships	-	0	0	0	-
Number of days promoting the evaluation of public policies	-	0	0	0	-
Number of stakeholders trained in Public Policy Evaluation	-	0	40	40	0%
Number of reports on progress towards achieving the SDGs	-	2	2	0	100%
Number of reports on the implementation of AfCFTA	-	2	2	0	100%
Number of support instruments to strengthen statistical production	-	0	0	0	-
Component 3: Strategic support for the private sector to strengthen business competitiveness, improve the business climate, structurally transform the economy and conquer foreign markets					
Number of strategic instruments for the catching-up and technological development of the private sector designed and developed	-	0	1	1	0%
Number of strategic instruments for SMEs access to sub-regional and continental markets	-	2	2	0	100%
Number of strategic instruments on the implementation of green and digital growth by SMEs developed and disseminated	-	1	1	0	100%

Source: MINEPAT

Table 32: Technical performance of the Planning and Integrated development Programme of the Dja Mining Loop and adjacent border area (PADI-Dja)

<i>Indicators</i>	<i>Baseline value in 2022</i>	<i>Value at 31 December 2023</i>	<i>Target year</i>	<i>Target</i>	<i>Gap</i>	<i>Technical performance</i>
<i>Overall technical performance of the PADI-Dja programme</i>						
Rate of producers' level increase	0	69.81%	2023	100%	30.19%	69.81%
Rate of access to infrastructure	0	20.10%	2023	100%	79.90%	20.10%
Rate of knowledge take-up	0	74.10%	2023	100%	25.90%	74.10%
<i>Detailed technical performance no. 1 PADI-Dja</i>						
Number of hectares of cocoa created	0	80	2030	0	-80	/
Number of litres of honey produced	0	2241	2030	5760	3519	38.91%
Cooperative savings CVEC	0	5,350,000	2030	4,000,000	-1,350,000	133.75%
<i>Detailed technical performance no. 2 PADI-Dja</i>						
Number of kilometres of road rehabilitated	0	345	2030	596.7	251.7	57.82%
Number of water boreholes built	0	42	2030	42	0	100.00%
Number of tele-centres renovated and equipped	0	1	2030	0	-1	-
<i>Detailed technical performance no. 3 PADI-Dja</i>						
Number of platforms created	0	3	2030	3	0	100.00%
Number of projects transferred	0	76	2030	81	5	93.83%
Number of councils supported	2	10	2030	8	-2	125.00%
Number of capacity-building stakeholders	22	45	2030	42	-3	107.14%

Source: MINEPAT

Table 33: Technical performance of the Support Programme for the Socio-Economic Reintegration of Vulnerable Groups in the Lake Chad Basin (PARSEBALT)

Indicators	Baseline value in 2022	Value at 31 December 2023	Target year	Target	Gap	Technical performance
Component 1: Strengthening institutional and beneficiary capacities						
Indicator name 1: Number of young people made aware of the risks of immigration, armed groups, excessive alcohol and drug consumption.	0	0	2023	10,000	10,000	0%
Indicator name 2: Number of people made aware of illegal logging, poaching and the illegal slaughter of animals	0	0	2023	5000	5000	0%
Indicator title 3: Number of VSEs, SMEs and craft company officials trained	0	0	2023	1,500	1,500	0%
Indicator title 4: Number of literate women	0	0	2023	5,000	5,000	0%
Indicator name 5: Number of management committee members trained	0	0	2023	1,000	1,000	0%
Component 2: Support to beneficiaries' social and economic initiatives						
ODP indicator 1 title: number of reports (quarterly, half-yearly and annual) produced	0	0	2023	2,000	2,000	0%
ODP Indicator 2 title: Number of approved audit reports	0	0	2023	3,000	3,000	0%
Title of ODP indicator 3: number of women identified and organised in groups or cooperatives	0	0	2023	1,500	1,500	0%
Component 3: Project management						
ODP indicator 1 title: number of reports (quarterly, half-yearly and annual) produced	0	7	2023	7	0	100%
ODP Indicator 2 title: Number of approved audit reports	0	1	2023	1	0	100%

Source: MINEPAT

Table 34: Overall technical performance of the Chari Logone Integrated Rural Development Project (PDRI CL)

Indicators	Reference value	Value at 31 December 2023	Target	Gap	Technical performance
Indicator title 1 ODP: 450 km of access roads are being built.	0	219	450	231	48.67
1 bridge over the Taf-Taf is built.	0	0	01	0	100
Socio-economic infrastructure has been built: (classrooms, potable water boreholes, storage warehouses, vaccination stations, etc.).	0	100%	100%	0.55	45
ODP indicator title 2: 1,450 hectares of irrigated hydro-agricultural areas have been developed.	0	255	825	0	100
Animal feed (50 tonnes)	0	50	50	40	20
Breed improvement (artificial insemination of 300 cows)	0	270	300	225	25
Extension and capacity building (288,000)	0	70,000	288,000	273,000	05:21

Source: MINEPAT

Table 35: SWEDD overall technical performance

Indicators	Baseline value in 2020	Value at 31 December 2023	Target in 2024	Gap	Technical implementation
Indicator name IODP 3; retention rate of adolescent girls enrolled in secondary schools in the zones	0	0	0.95	0.95	0.0%
Indicator title IODP 3: Number of new users of a modern contraceptive method	0	11,184	234,000	222,816	4.8%
ODP 4 indicator name: Contraceptive product shortage rate in project areas in countries that have adopted budgeting for the demographic dividend	0.4	0	0.2	0.2	200.0%

Source: MINEPAT

Table 36: Technical performance of the Lake Chad Region Recovery and Development Project (PROLAC)

Indicators	Baseline value in 2020	Value at 31 December 2023	2030 target	Gap	Technical performance
Performance of the project development objective					
An annual regional statement or report on the outcomes of at least one annual meeting of the four countries, including a coordinated action plan, has been produced and made available online (number)	0	2	3	1	66.67%
Increased access to information and data on the development of the lake region (percentage)	0	6	30	24	20.00%
Share of population within 2km of an all-weather road (disaggregated by gender) (percentage)	0	0	12	12	0.00%
Hectares in the project area covered by effective agricultural, land and water management practices adapted to local agro-ecological conditions (ha)	0	0	4,500	4,500	0.00%
Percentage of beneficiaries in the three countries who think that project investments have reflected their needs (percentage)	0	0	60	60	0.00%
Share of beneficiaries of agricultural livelihood support reporting higher quality and/or quantity of the respective product (disaggregated by gender) (number)	0	16250	25,000	8750	65.00%
Component I: Establishment of a Regional Monitoring and Knowledge Platform for Lake Chad, and Secretariat for the Development of the Lake Chad Region					
Number of researchers, professors and students from research institutes, universities, etc. whose capacities have been built (number)	0	32	80	-	-
Number of beneficiaries participating in labour-based works (disaggregated by	7,567	0	40,000	-	-



<i>Indicators</i>	<i>Baseline value in 2020</i>	<i>Value at 31 December 2023</i>	<i>2030 target</i>	<i>Gap</i>	<i>Technical performance</i>
women, men and young people) (number)					
Number of community committees/organisations created or strengthened as a result of the citizen mobilisation activities implemented by the project (number)	0	44	50	-	-
Percentage of institutions / villages / communities saying that they have used the knowledge shared with them (percentage)	0	34	40	-11	114.67
Component 2: Restoring sustainable rural mobility and connectivity					
Kilometres of roads rehabilitated (kilometres)	0	0	250	250	0.00%
Percentage of community maintenance systems set up that are operational after six months (percentage)	0	12	60	48	20:00
Component 3: Strengthening the restoration of agricultural livelihoods					
Number of beneficiaries who participated in training related to agricultural livelihood productivity (number)	0	180,00	40,000	220,00.00	45.00%

Source: MINEPAT

Table 37: Technical performance of the project to integrate population issues into development policies and strategies (PIQPS)

<i>Indicators</i>	<i>Value of 2022 Reference</i>	<i>Value at 31 December 2023</i>	<i>2023 target</i>	<i>Gap</i>	<i>Technical performance</i>
ODP Indicator 1 name: update of the census map (document produced)	0	1	1	0	100%
ODP Indicator 2 name: Production of approved audit reports	0	1	1	0	100%
ODP Indicator 3 name: production of community data	0	0	0	0	-
ODP Indicator 4 name: BUCREP's participation in the CsPro training course	0	1	1	0	100%
ODP Indicator 5 name: organisation of a workshop on the hybrid census	0	1	1	0	100%

Source: MINEPAT

Table 38: Technical performance of the Logone Valley Development and Investment Enhancement Project (VIVA - Logone)

<i>Indicators</i>	<i>Value at 31 December 2023</i>	<i>Target in 2023</i>	<i>Gap</i>	<i>Technical performance</i>
Cropping intensity of developed areas.	0.80	0	-0.8	0%
Area benefiting from improved irrigation and drainage services.	0.00	0	0	/
Area prepared by farmers or a private service provider.	700.00	0	-700	0%
Agricultural production in the area.	50,000	0	-50000	0%
Direct beneficiaries of irrigation and drainage investments.	0	0	0	/

Source: MINEPAT

Table39: Overall technical performance of the programme for integrated development and climate change adaptation in the Niger basin (PIDACC/NB)

Indicators	Baseline value in 2018	Value at 31 December 2023	Target	Gap	Technical realisation
Indicator 1 name: Ecosystems in the basin are preserved (Frequency of guaranteeing ecological flow)	4	0	6	1	0
Indicator title 2: Additional sustainable farmland/natural habitats (ha)	0	36,463	31,186	-5,277	116.92
Indicator name 3: Production is secured and increased (Volume of water mobilised (m3))	0	1,885,659	7006000	5,120,341	26.91
Indicator name 4: Capacity to adapt to enhanced CC (Number of households that have adopted CC practices)	0	0	10250	10,250	0

Source: MINEPAT

Table40: Technical performance of the Economic Resilience Support Programme in Cameroon (PAREC)

Indicators	Baseline value in 2020	Value at 31 December 2023	Target in 2023	Gap	Technical performance
number of value chains strengthened to promote employment and wealth creation	-	2	3	1	66.67%
number of legalized SMEs, cooperatives, start-ups, women's organizations, young people, vulnerable persons participating in a value chain in the productive sector	-	15	20	5	75.00%
Number of jobs created through strengthened value chains	-	75	100	25	75.00%
Proportion of RLAs covered by the price and product information system	-	6.5	6.5	0	100.00%
Number of institutions and SMEs strengthened to improve access to export markets	0	16	21	5	76.19%

Source: MINEPAT

CHAPTER 3: ECONOMIC AND TECHNICAL COOPERATION

This section is subdivided into four sub-sections dealing respectively with the following points:

- Situation of financing agreements with external resources ;
- Disbursements of external resources;
- External debt situation;
- Technical performance of certain Programmes and Projects under Programme 023

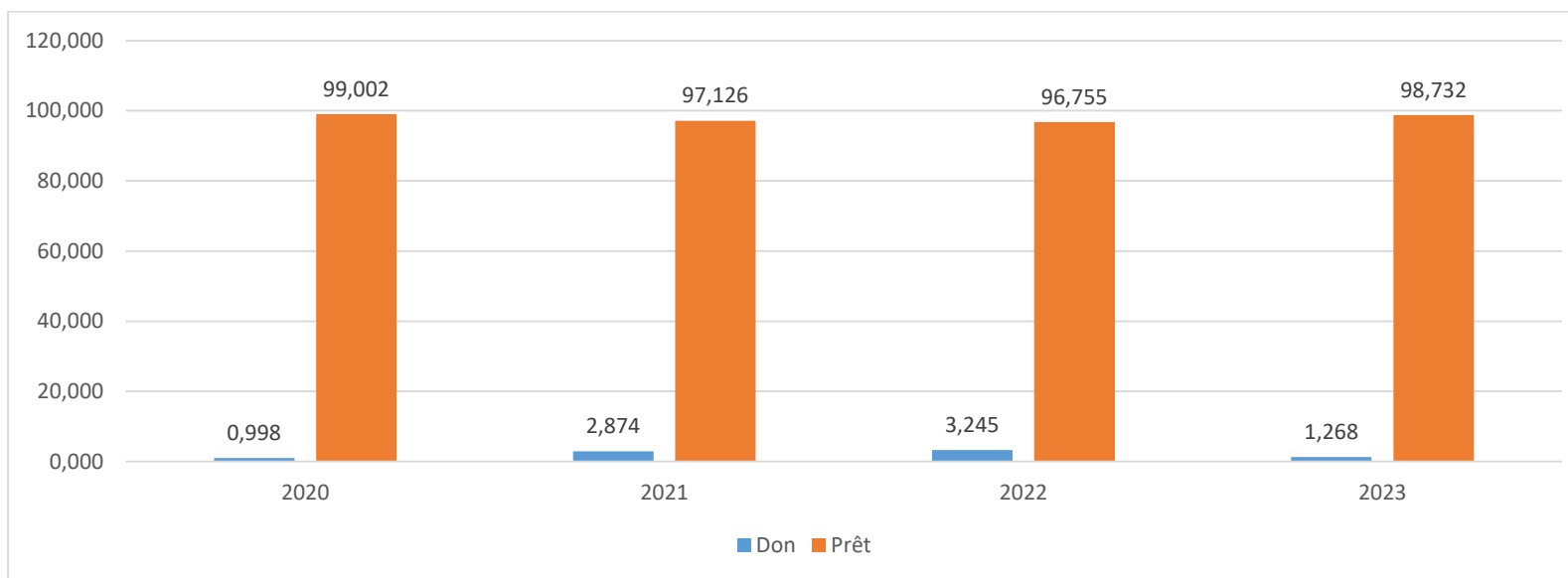
SECTION 3.1: STATUS OF EXTERNAL FINANCING AGREEMENTS

Table 41: Trend in external financing agreements by type of financing between 2021 and 2023 (in 10³CFAF)

Type of financing	Years				Total
	2020	2021	2022	2023	
Donation	4,800,000,000	18,591,959,934	29,900,900,000	12,038,486,100	65,331,346,034
Loan	476,236,410,842	628,280,796,914	891,625,987,500	937,441,956,550	2,933,585,151,806
Overall total	481,036,410,842	646,872,756,848	921,526,887,500	949,480,442,650	2,998,916,497,840

Source: MINEPAT/DGCOOP

Graph 12: Financing percentage evolution mobilised by type of financing between 2021 and 2023



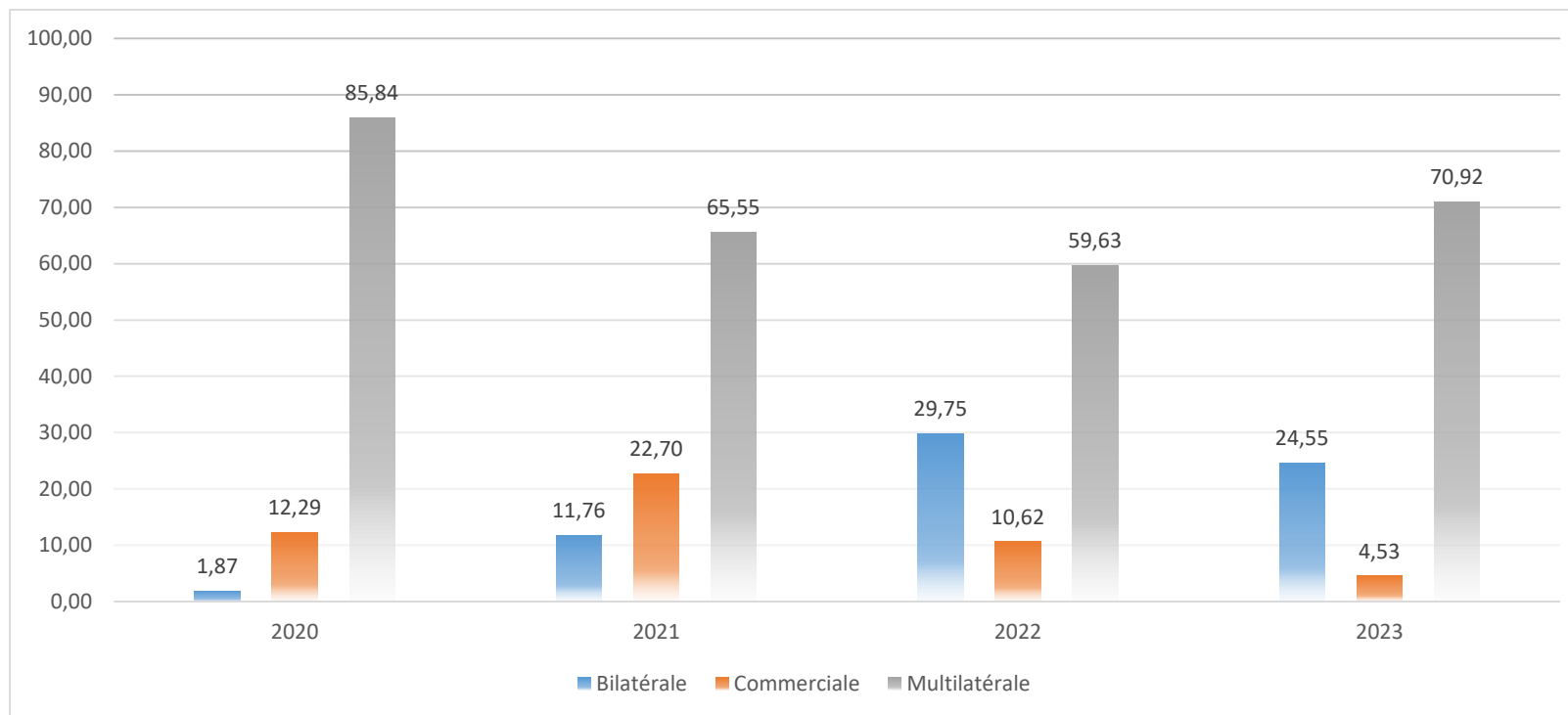
Source: MINEPAT/DGCOOP

Table 42: Change in external financing agreements by type of bodies between 2021 and 2023 (in 10³CFAF)

Type of funding body	Years				Overall total
	2020	2021	2022	2023	
Bilateral	9,000,000,000	76,050,901,934	274,146,640,500	233,088,662,650	592286205084
Commercial	59,125,240,952	146,807,821,414	97,831,800,000	43,013,760,000	346,778,622,366
Multilateral	412,911,169,890	424,014,033,500	549,548,447,000	673,378,020,000	2,059,851,670,390
Overall total	481,036,410,842	646,872,756,848	921,526,887,500	949,480,442,650	2,998,916,497,840

Source: MINEPAT/DGCOOP

Graph 13: Percentage change in the breakdown of funding by type of funding body between 2021 and 2023



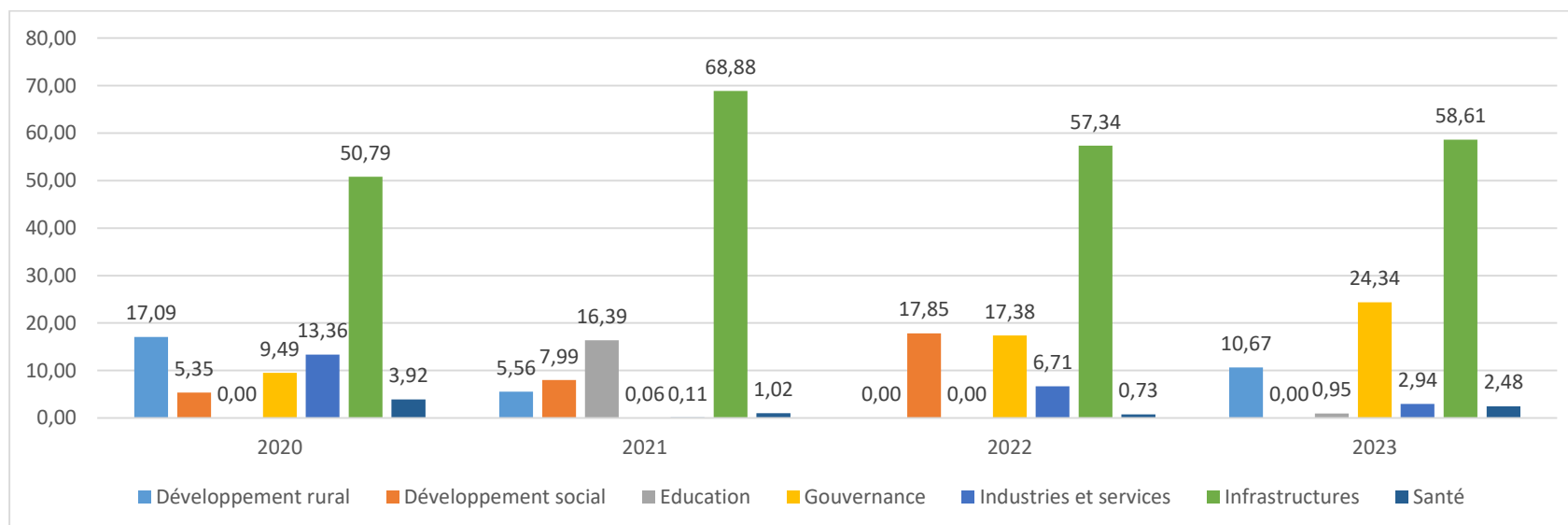
Source: MINEPAT/DGCOOP

Table 43: Change in external financing agreements by intervention sector between 2021 and 2023 (in 10³ CFAF)

Intervention areas	Years				Total
	2020	2021	2022	2023	
Rural development	82,213,863,000	35,946,443,600		101,327,426,850	219,487,733,450
Social development	25,718,254,357	51,676,538,084	164,470,500,000		241,865,292,441
Education		105,996,411,300		9,052,206,600	115,048,617,900
Governance	45,665,217,685	360,776,350	160,195,000,000	231,141,037,200	437,362,031,235
Industries and services	64,283,786,000	736,600,000	61,795,000,000	27,927,600,000	154,742,986,000
Infrastructures	244,303,289,800	445,555,987,514	528,366,387,500	556,452,602,000	1,774,678,266,814
Health	18,852,000,000	6,600,000,000	6,700,000,000	23,579,570,000	55,731,570,000
Overall total	481,036,410,842	646,872,756,848	921,526,887,500	949,480,442,650	2,998,916,497,840

Source: MINEPAT/DGCOOP

Graph 14: Evolution of financing distribution percentage by sector of NDS 30 between 2020 and 2023



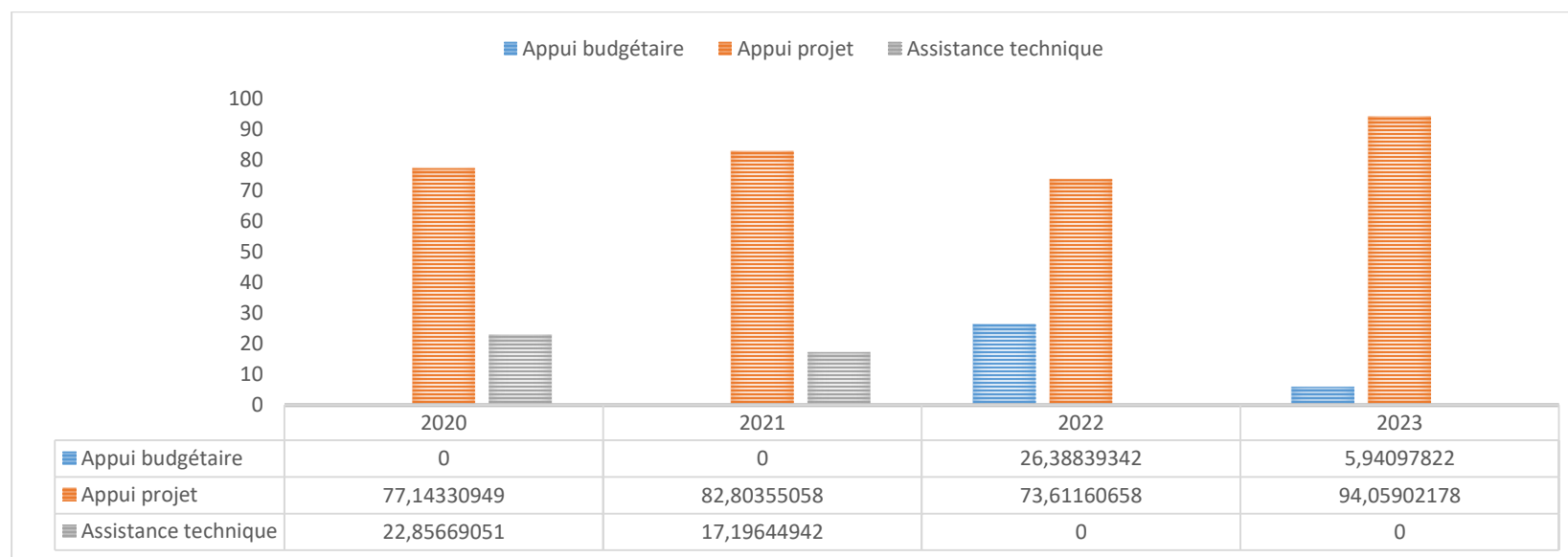
Source: MINEPAT\DGCOOP

Table 44: Change in external financing agreements by type of financing between 2021 and 2023 (in 10³ CFAF)

Intervention areas	Years				Total
	2020	2021	2022	2023	
Budget support			243,176,140,500	56,408,426,300	299,584,566,800
Project support	371,087,407,157	535,633,610,414	678,350,747,000	893,072,016,350	2,478,143,780,921
Technical assistance	109,949,003,685	111,239,146,434			221,188,150,119
Overall total	481,036,410,842	646,872,756,848	921,526,887,500	949,480,442,650	2,998,916,497,840

Source: MINEPAT\DGCOOP

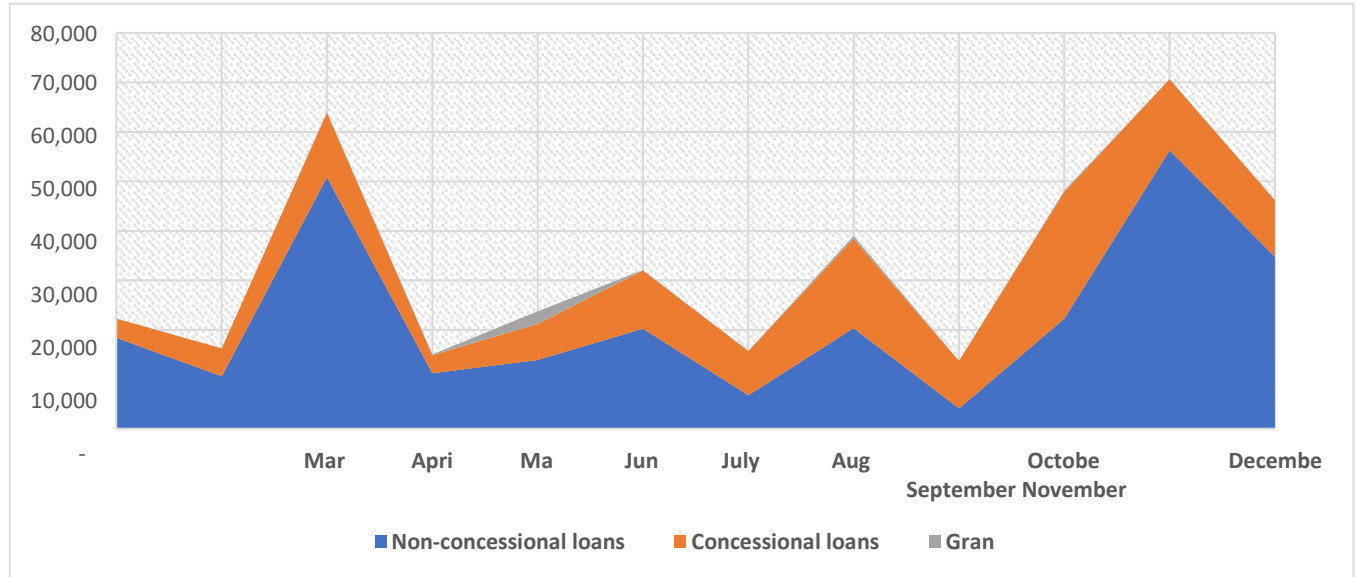
Graph 15: Evolution of financing percentage by nature of financing between 2021 and 2023



Source: MINEPAT\DGCOOP

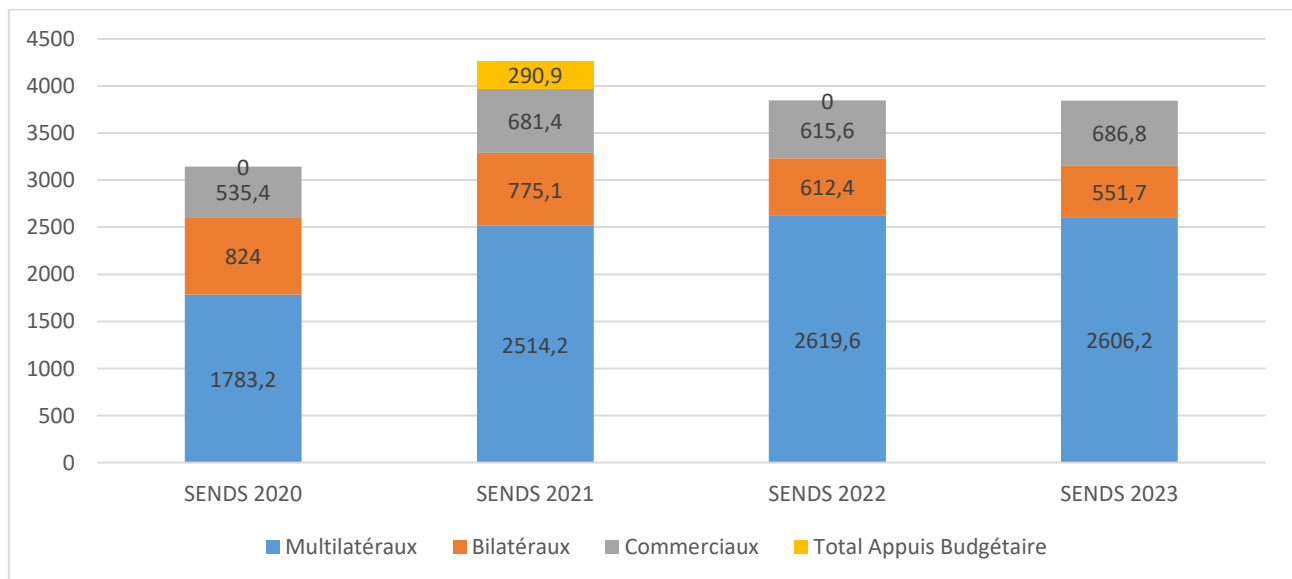
SECTION 3.2: DISBURSEMENTS OF EXTERNAL RESOURCES

Graph 16: Disbursements by concessionality



Source: CAA, MINEPAT

Graph 17: Change in Undisbursed Committed Balances between 2020 and 2023 (in billions of CFAF)



Source: CAA, MINEPAT



Table 45: External financing disbursements by type of financing between 2022 and 2023 (in billions of CFAF)

<i>Type of financing</i>	<i>2022 (a)</i>	<i>2023 (b)</i>	<i>Change (a-b)/(a)</i>
Project loans	636,739,521	403,127,000	-36.69
Non-concessional loans	493,914,213	269,631,000	-45.41
Concessional loans	142,421,308	133,496,000	-6.267
Project donations	135,609,029	3,687,000	-97.28
Total donations and project loans	772,348,550	40, 6814, 000	-47.33

Source: CAA, MINEPAT



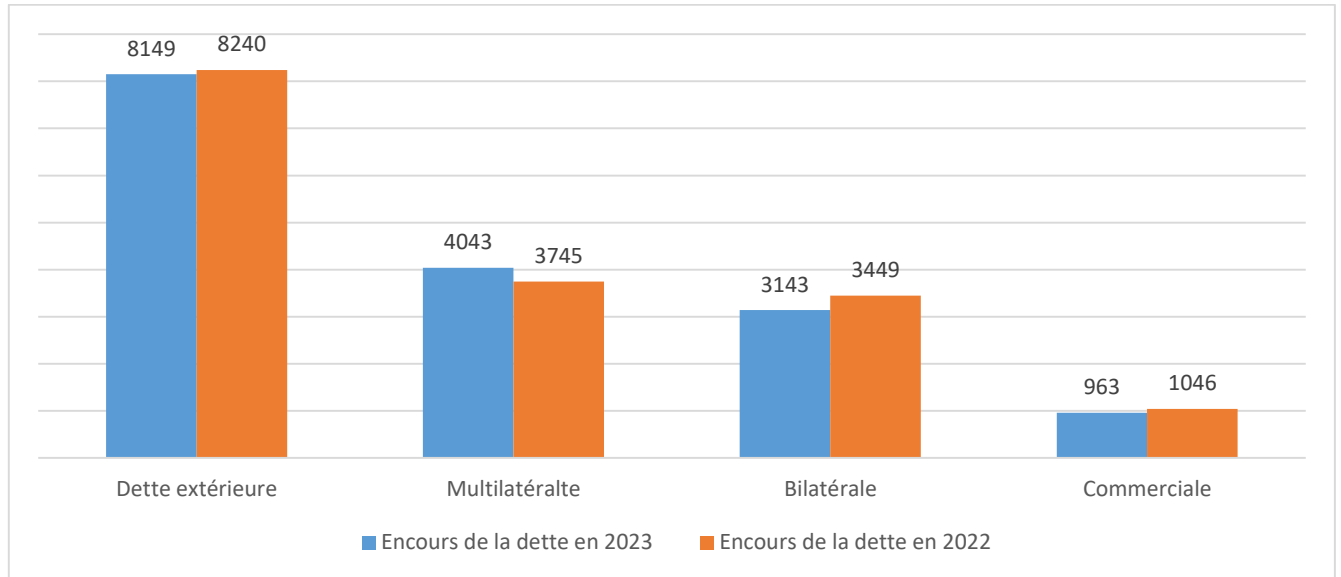
Table 46: Monthly change in net disbursements during the 2023 financial year (in millions of CFAF)

Funding sources	Monthly disbursements												Total
	January	February	March	April	May	June	July	August	Sept.	October	Nov.	Dec.	
Public Investment Budget	22,302	16,250	64,021	15,021	23,706	32,070	15,741	38,941	13,716	48,157	70,673	46,217	406,813
Non-concessional loans	18,385	10,596	50,853	11,212	13,892	20,219	6,770	20,315	4,090	22,231	56,286	34,782	269,631
Concessional loans	3,889	5,654	13,070	3,668	7,300	11,773	8,939	18,110	9,623	25,656	14,387	11,428	133,496
Grants	28	-	97	142	2,514	78	32	516	2	270	-	7	3,687

Source: CAA, MINEPAT

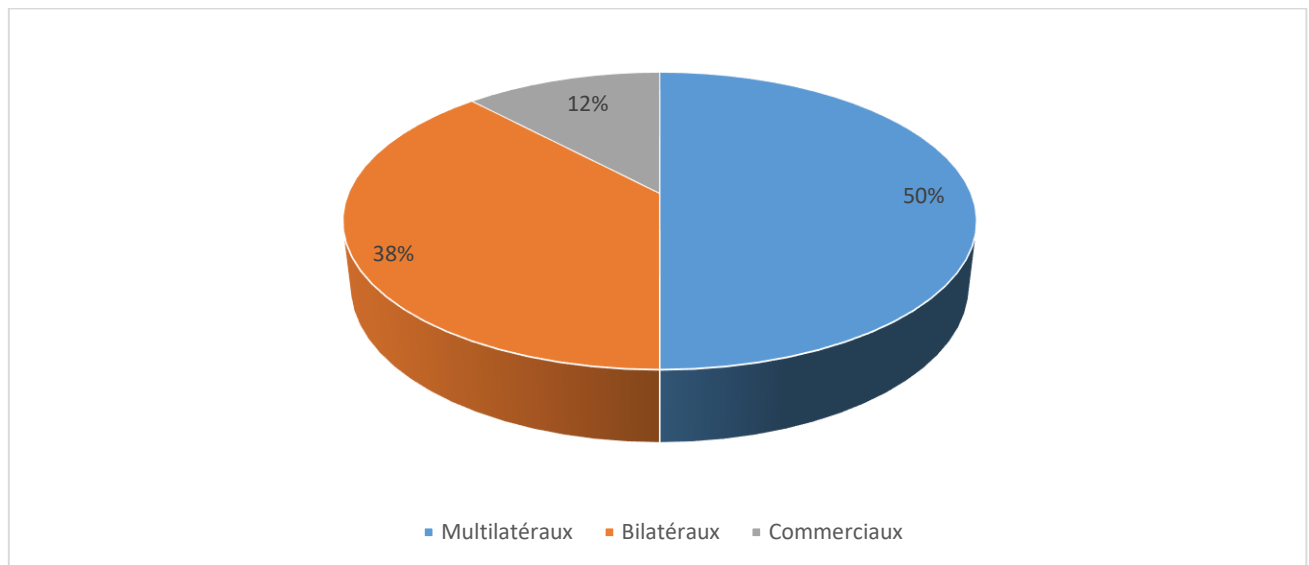
SECTION 3.3: EXTERNAL DEBT SITUATION

Graph 18: Structure of outstanding external debt in 2023 (in billions of CFAF)



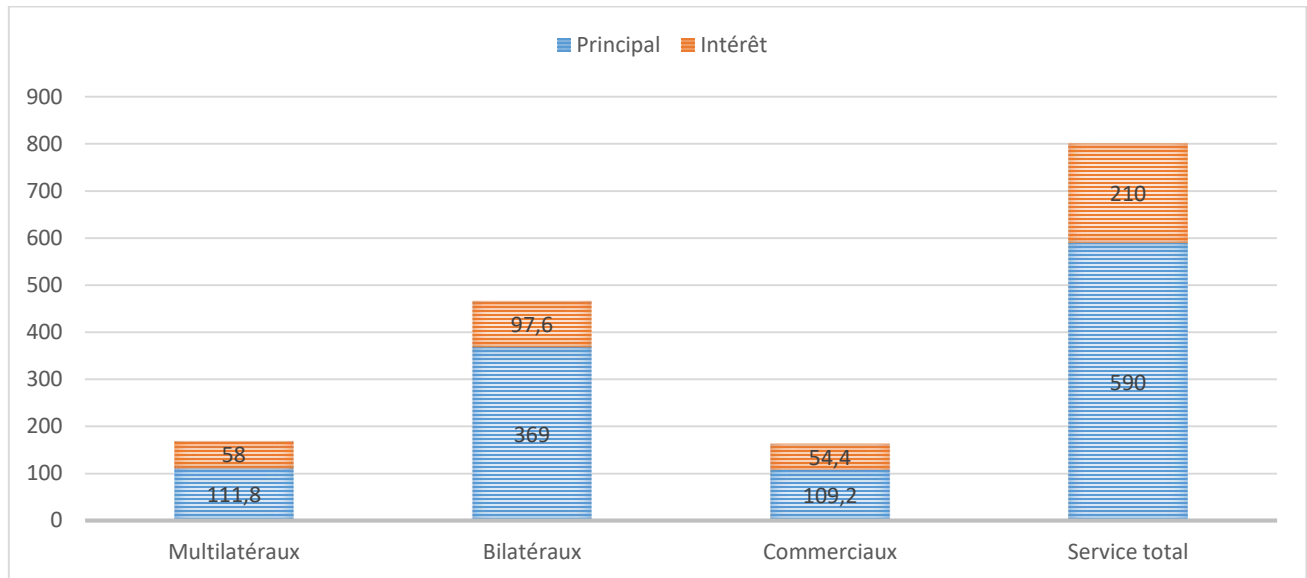
Source: CAA, MINEPAT

Graph 19: Structure of external debt outstanding by type of lender (in %)



Source: CAA, MINEPAT

Graph 20: Breakdown of external debt servicing by type of lender (in CFAF billion)



Source: CAA, MINEPAT

SECTION 3.4: Technical performance of certain Programmes and Projects under Programme 023

Table 47: Overall technical performance Cameroon-UNICEF 2022-2026: nutrition component in 2023.

Indicators	Reference value 2021 (1)	Value (in %) at 31 December 2023 (2)	Target (in %) (3)	Difference (in %) (4=3-2)	Technical performance (in %) [5=(2)/(3)*100
Programme development objective					
ODP indicator 1 title: Percentage of children aged 0-5 months who are mainly breastfed (%)	32.5	38.4	42%	3.6	62.11%
ODP indicator 2 title: percentage of pregnant women receiving iron and folic acid supplements for more than 90 days (%)	49	51.9	53%	1.1	72.50%
ODP indicator 3 title: Percentage of children aged 6-23 months who are mainly breastfed (%)	22	28.2	31%	2.8	68.89%
Component 1: Improved diet, adoption of optimal nutritional practices and use of quality services for the prevention and treatment of malnutrition					
ODP indicator 1 title: Percentage of health districts in which at least three interventions to prevent stunting are carried out	17	27.4	34%	6.6	61.18%
ODP indicator 2 title: percentage of healthcare establishments meeting the SPHERE performance criteria for the treatment of severe wasting (cure rate >75%)	65	71	80%	9	40.00%
Component 2: Raising awareness and disseminating knowledge of essential nutritional practices for the prevention of all forms of malnutrition					
ODP indicator 1 name: Percentage of health districts providing advice on Infant and Young Child Feeding (IYCF) to the main carers of children aged 0-23 months.	17	33.16	42	8.84	64.64%
ODP indicator 2 title: percentage of women and carers of children aged 0-23 months with a good knowledge of at least four appropriate infant and young child feeding practices	5	13.2	19	5.8	58.57%
Component 3: Capacity-building for national and regional authorities on planning, monitoring, coordination and resource mobilisation for multi-sectoral interventions					



<i>Indicators</i>	<i>Reference value 2021 (1)</i>	<i>Value (in %) at 31 December 2023 (2)</i>	<i>Target (in %) (3)</i>	<i>Difference (in %) (4=3-2)</i>	<i>Technical performance (in %) [5=(2)/(3)*100</i>
existence of a costed multisectoral nutrition action plan that includes a common results framework for combating stunting and all forms of malnutrition	-	0	-	0	/
existence of a costed plan to eliminate water and fluids in order to support the increase in exclusive breastfeeding	-	0	-	0	/
number of councils where nutrition is an integral part of the local socio-economic development plan	0	8	12	4	66.67%

Source: MINEPAT



CHAPTER 4: GOVERNANCE AND INSTITUTIONAL SUPPORT

This section is subdivided into three sections dealing respectively with:

- MINEPAT's human resources
- MINEPAT's financial resources.

SECTION 4.1: HUMAN RESOURCES

Table48: Distribution of MINEPAT staff by Sex in 2023

<i>Structures</i>	<i>Sex</i>		<i>TOTAL</i>	
	Male	Female	Staff	Percentage (%)
Central services	692	448	1140	68.26
Minister's Office	22	8	30	1.80
Minister Delegate's Office	8	2	10	0.60
Inspectorate-General	102	91	193	11.56
Secretariat-General	19	17	36	2.16
DGCOOP	86	73	159	9.52
DGEPIP	212	119	331	19.82
DGPAT	175	101	276	16.53
DAG	68	37	105	6.29
Devolved services	332	198	530	31.74
Regional Delegations	105	77	182	10.90
Divisional Delegations	227	121	348	20.84
TOTAL	1024	646	1670	100

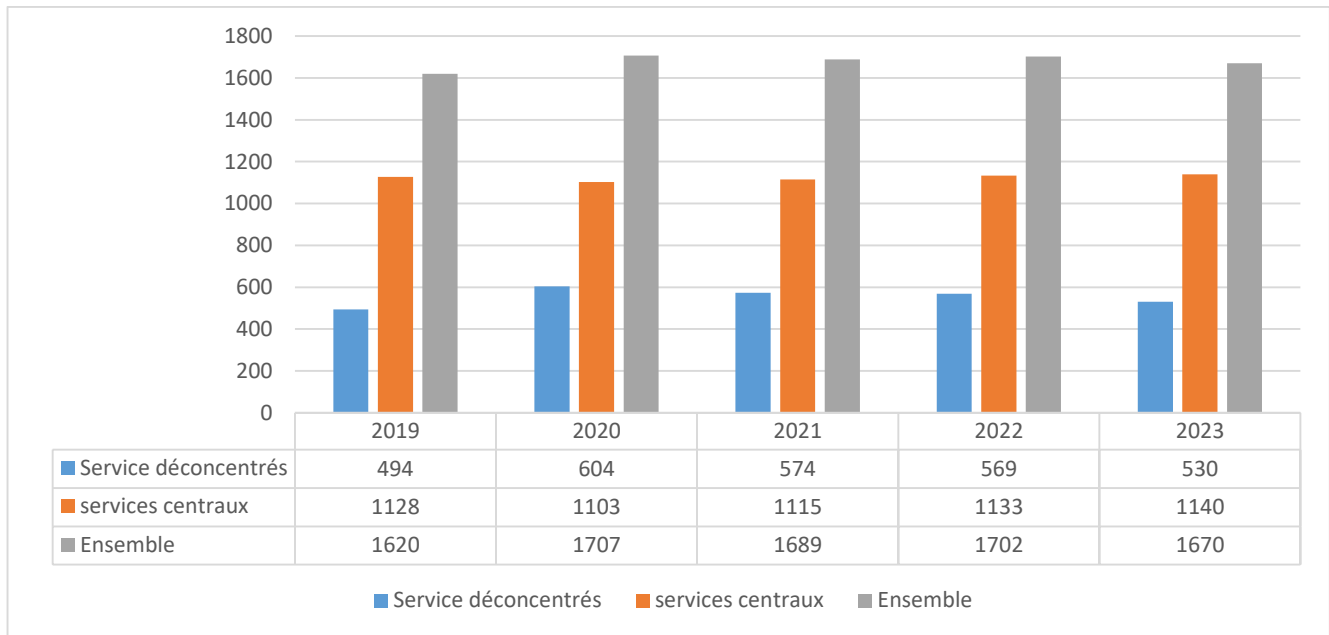
Source: MINEPAT/DAG

Table49: Evolution of MINEPAT staff per gender from 2021 to 2023

<i>Sex</i>	<i>Years</i>		
	2021	2022 (a)	2023 (b)
Men	1040	1051	1024
Women	649	651	646
Total	1689	1702	1670

Source: MINEPAT/DAG

Graph 21: Evolution in the number of MINEPAT staff from 2019 to 2023



Source: MINEPAT/DAG

Table 50: Evolution in the proportion (%) of women in MINEPAT's central and devolved services from 2020 to 2023

Structures	Years			
	2020	2021	2022	2023
Central services	39	37	39.2	26.83
Minister's Office	28	22	28.0	0.48
MINDEL 's Office	19	16	22.2	0.12
Inspectorate-General	52	40	50.0	5.45
Secretariat-General	45	50	47.4	1.02
DGEPIP	35	44	45.1	4.37
DGPAT	36	34	35.5	7.13
DGCOOP	47	34	35.8	6.05
DAG	36	40	36.6	2.22
Devolved services	35	37	36.4	11.86
Regional Delegations	43	40	37.8	4.61
Divisional Delegations	34	34	35.3	7.25
Total	38	36	38.2	38.68

Source: MINEPAT/DAG

Table51: Distribution of MINEPAT central services staff by gender and age group in 2023

Structures	Gender	Age GROUP					
		Less than 25 years	25–30 years	30–40 years	40–50 years	50 - 55 years	More than 55 years
Minister's Office	Women	0	0	2	5	1	0
	Men	0	1	6	6	6	3
Minister Delegate's Office	Women	0	0	1	0	0	1
	Men	0	0	4	3	0	1
Secretariat-General	Women	0	10	36	35	6	4
	Men	1	10	33	48	7	3
Inspectorate General	Women	0	0	3	9	4	1
	Men	1	0	11	5	0	2
DGCOOP	Women	1	10	35	14	8	5
	Men	0	5	38	27	10	6
DGEPIP	Women	2	7	56	43	6	5
	Men	1	14	118	59	12	8
DGPAT	Women	1	10	47	25	11	7
	Men	0	6	74	63	15	17
DAG	Women	0	3	9	18	5	2
	Men	1	2	27	26	10	2
Total	Women	4	40	189	149	41	25
	Men	4	38	311	237	60	42
Percentage (%)		0.7	6.8	43.9	33.9	8.9	5.9

Source: MINEPAT/DAG

Table52: Evolution in MINEPAT central services staff by age group from 2020 to 2023

Age group	Years			
	2020	2021	2022	2023
Under 25 years	15	13	11	8
25 - 30 years	104	96	87	78
30 - 40 years	506	523	510	500
40 - 50 years	336	343	365	386
50 - 55 years	77	86	111	101
Over 55 years	43	52	49	67

Source: MINEPAT/DAG

Table 53: Trend in the number of MINEPAT staff per status from 2020 to 2023

<i>Statut</i>	<i>Années</i>			
	<i>2020</i>	<i>2021</i>	<i>2022</i>	<i>2023</i>
Personnels relevant du Code du travail	776	738	822	828
Personnel Fonctionnaires de l'Etat	894	869	878	841
Statut Particulier	37	2	2	2
Total	1707	1609	1702	1671

Source: MINEPAT/DAG

Table 54: Trend in MINEPAT staff per status and gender from 2022 to 2023

<i>Structures</i>	<i>Status</i>	<i>2022</i>		<i>2023</i>	
		<i>M</i>	<i>F</i>	<i>M</i>	<i>F</i>
Central services	Staff Civil servants	436	218	433	217
	Employees governed by the Labour Code	251	226	257	231
	Not declared	2	0	2	0
Minister's Office	Staff Civil servants	7	1	9	1
	Employees governed by the Labour Code	9	6	11	7
	Not declared	2	0	2	0
Minister Delegate's Office	Staff Civil servants	6	1	7	1
	Employees governed by the Labour Code	1	1	1	1
Secretariat-General	Staff Civil servants	36	27	50	34
	Employees governed by the Labour Code	45	46	52	57
Inspectorate-General	Staff Civil servants	9	7	9	6
	Employees governed by the Labour Code	11	13	10	11
Department of General Affairs	Staff Civil servants	67	39	36	14
	Employees governed by the Labour Code	39	48	32	23
DGEPIP	Staff Civil servants	143	66	150	65
	Employees governed by the Labour Code	64	48	62	54
DGPAT	Staff Civil servants	127	62	120	60
	Employees governed by the Labour Code	52	38	55	41
DGCOOP	Staff Civil servants	41	15	52	36
	Employees governed by the Labour Code	30	26	34	37
Devolved services	Staff Civil servants	166	58	140	51

Structures	Status	2022		2023	
		M	F	M	F
	Employees governed by the Labour Code	196	149	193	147
Regional Delegations	Staff Civil servants	71	28	48	23
	Employees governed by the Labour Code	82	65	58	54
Divisional Delegations	Staff Civil servants	95	30	92	28
	Employees governed by the Labour Code	114	84	135	93
Total	Staff Civil servants	602	276	573	268
	Employees governed by the Labour Code	447	375	450	378
	Not declared	2	0	2	0

Source: MINEPAT/DAG

Table 55: Distribution of MINEPAT civil servant staff by gender and category in 2023

Structures	gender	Categories				TOTAL
		to	B	C	D	
Central services	Female	190	25	2	0	217
	Male	364	68	2	0	434
Minister's Office	Female	1	0	0	0	1
	Male	8	2	0	0	10
Minister Delegate's Office	Female	0	0	1	0	1
	Male	4	3	0	0	7
Inspectorate-General	Female	6	0	0	0	6
	Male	8	1	0	0	9
Secretariat-General	Female	28	6	0	0	34
	Male	39	11	0	0	50
Department of General Affairs	Female	10	4	0	0	14
	Male	18	17	1	0	36
DGEGIP	Female	59	6	0	0	65
	Male	136	13	1	0	150
DGPAT	Female	54	6	0	0	60
	Male	104	16	0	0	120
DGCOOP	Female	32	3	1	0	36
	Male	47	5	0	0	52
Devolved services	Female	14	33	3	1	51
	Male	64	70	4	1	139
Regional Delegations	Female	7	14	1	1	23
	Male	22	24	1	0	47



Structures	gender	Categories				TOTAL
		to	B	C	D	
Divisional Delegations	Female	7	19	2	0	28
	Male	42	46	3	1	92
Total	Female	204	58	6	1	268
	Male	428	138	5	1	573

Source: MINEPAT/DAG

Table56: Evolution in the number of MINEPAT civil servants from 2020 to 2023

Category	Years			
	2020	2021	2022	2023
A	654	644	655	632
B	224	208	209	196
C	12	13	12	11
D	4	4	2	2
Total	894	869	878	841

Source: MINEPAT/DAG

Table57: Trend in MINEPAT staff governed by the Labour Code by structure in 2023

Category	Years			
	2020	2021	2022	2023
1	5	6	5	5
2	0	0	1	1
3	74	82	80	79
4	1	1	1	1
5	83	107	101	106
6	2	1	2	1
7	30	36	34	32
8	184	101	182	172
9	41	40	40	39
10	352	362	372	386
11	4	2	4	6
Overall	776	738	822	828

Source: MINEPAT/DAG



Table 58: Distribution of MINEPAT staff covered by the Labour Code by structure in 2023

Structures	Sex	Categories												Total
		1	2	3	4	5	6	7	8	9	10	11	12	
Central services		4	0	46	1	53	0	11	94	20	257	2	0	488
Minister's Office	Male	1	0	3	0	1	0	1	1	1	3	0	0	11
	Female	0	0	0	0	1	0	1	3	2	0	0	0	7
Min.Del's Office	Male	0	0	0	0	0	0	0	1	0	0	0	0	1
	Female	0	0	0	0	0	0	0	0	1	0	0	0	1
Inspectorate-General	Male	0	0	2	0	1	0	1	1	0	5	0	0	10
	Female	0	0	1	0	2	0	0	0	0	8	0	0	11
SG	Male	2	0	11	0	1	0	0	7	1	30	0	0	52
	Female	0	0	4	0	6	0	1	11	4	31	0	0	57
DAG	Male	0	0	5	1	8	0	1	6	0	11	0	0	32
	Female	0	0	1	0	2	0	1	6	2	11	0	0	23
DGCOOP	Male	0	0	1	0	2	0	0	4	0	27	0	0	34
	Female	0	0	2	0	2	0	1	11	0	21	0	0	37
DGEPIP	Male	1	0	4	0	6	0	4	8	6	33	0	0	62
	Female	0	0	1	0	7	0	0	14	1	31	0	0	54
DGPAT	Male	0	0	9	0	10	0	0	8	0	27	1	0	55
	Female	0	0	2	0	4	0	0	13	2	19	1	0	41
Devolved services		1	1	33	0	53	1	21	78	19	129	4	0	340
Regional Delegations	Male	0	0	8	0	7	0	4	13	3	22	1	0	58
	Female	0	0	5	0	5	0	2	12	4	25	1	0	54
Divisional Delegations	Male	1	0	11	0	26	0	10	32	10	44	1	0	135
	Female	0	1	9	0	15	1	5	21	2	38	1	0	93
Total	Male	5	0	54	1	62	0	21	81	21	202	3	0	450
	Female	0	1	25	0	44	1	11	91	18	184	3	0	378

Source: MINEPAT/DAG



Table 59: Distribution of MINEPAT officials by rank and gender

Ranks	Posts provided for in the 2008 organisation chart (1)	Positions filled			Vacancies
		F	M	Total	
Central services	400	101	217	318	82
Minister	2	0	2	2	0
SG and officials ranking as such	6	1	5	6	0
Director and Officials ranking as such	24	4	14	18	6
Sub-director and Officials ranking as such	62	13	37	50	12
Service Head and Officials ranking as such	220	58	113	171	49
Deputy Service Head and Officials ranking as such	61	15	33	48	13
Chief of Bureau	25	10	13	23	2
DEVOLVED SERVICES	518	128	235	363	155
Deputy Director	10		10	10	0
Sub-director and Officials ranking as such	58	13	45	58	0
Service Head and Officials ranking as such	40	12	21	33	7
Bureau Head	410	103	159	262	148
Total	918	229	452	681	237

Source: MINEPAT/DAG



Table60: Distribution of MINEPAT central service officials by structure and rank in 2023

<i>Structures</i>	<i>Director and Officials ranking as such</i>	<i>Sub-director and Officials ranking as such</i>	<i>Service Head and Officials ranking as such</i>	<i>Deputy Service Head and Officials ranking as such</i>	<i>Bureau Head</i>	<i>Senior Staff</i>	<i>Support Staff</i>	<i>Office Clerk</i>	<i>Driver</i>	<i>Guard</i>	<i>Secretary</i>	<i>Ministerial Guard</i>	<i>Liaison Staff</i>
Minister's Office	3		1	2		7	9	3	2		1	1	1
Minister Delegate's Office			1	1		2	4					1	
Secretariat-General	2	12	35	2	8	84	27	10	3	2	1		6
Inspectorate-General	3	2				21	3	4	1		1		
DGCOOP	2	5	24	3	5	92	20	7					
DGEPIP	3	11	43	16	1	191	46	11	3		2		3
DGPAT	2	12	49	21	1	127	38	14	8		1		2
DAG	1	5	9	3	10	31	28	12	4				2
Total	16	47	162	48	25	555	175	60	21	2	6	2	14

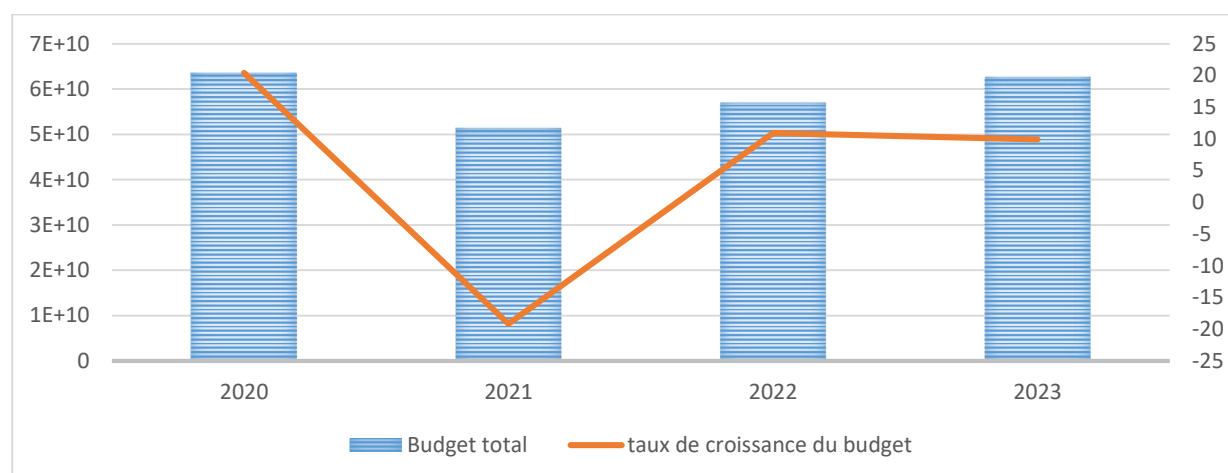
Source: MINEPAT/DAG

Note:

- Senior Staff:** categories A, 10 and 11 Staff without any position
- Support Staff:** categories B, 7, 8 and 9 Staff without any position
- Office clerk:** categories C, D, 1, 2, 3, 4, 5 and 6 Staff without any position.

SECTION 4.2: FINANCIAL RESOURCES

Graph 22: Trend in MINEPAT's Overall budget from 2020 to 2023 (CFAF)



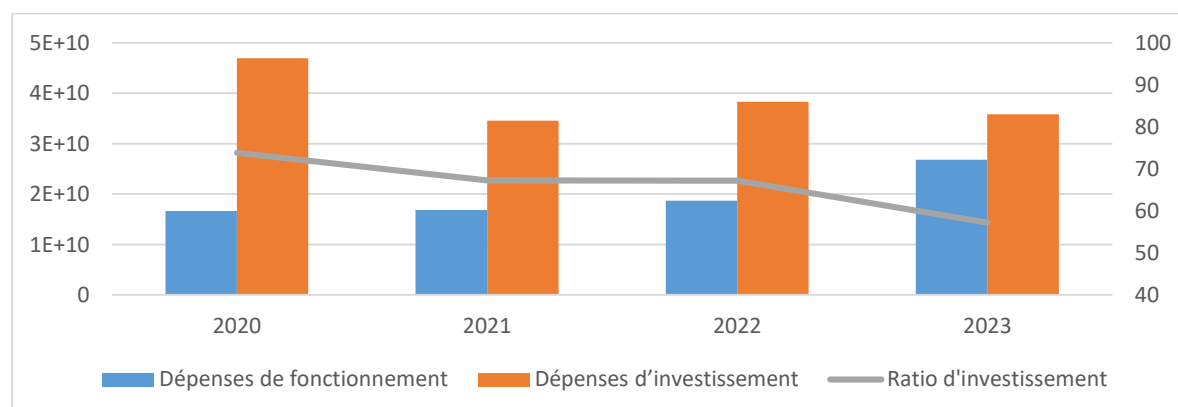
Source: MINEPAT/DAG

Table 61: Trend in MINEPAT budget by major item of expenditure from 2020 to 2023 (en 10³ CFAF)

Heading	2020	2021	2022	2023
Operating expenditure	1,664,5000	16,826,000	18,685,250	26805495
Investments expenses	46,914,000	34553788	38300000	35838555
Total	63559000	51379788	56985250	62644050

Source: MINEPAT/DAG

Graph 23: Trend in MINEPAT budget per major item of expenditure from 2020 to 2023



Source: MINEPAT/DAG



Table62: Evolution of the MINEPAT budget for central and devolved services from 2020 to 2023 (in 10³ CFAF)

Structures	Années			
	2020	2021	2022	2023
Services centraux	↑ 60 685 000	↓ 48 702 788	↗ 55 007 896	↑ 61 245 772
Délégations Régionales	↑ 2 874 000	↑ 2 677 000	↘ 1 977 353	↓ 1 398 278
Total	↑ 63 559 000	↓ 51 379 788	↘ 56 985 249	↑ 62 644 050

Source: MINEPAT/Budget Service

Table63: Change in the amount of the subsidy granted to certain establishments under the supervision of MINEPAT (BUCREP, ISSEA, IFORD, ISTA, IPD, etc.) from 2019 to 2023

Establishments under supervision	Years				
	2019	2020	2021	2022	2023
BUCREP	1,100,000 000	1,050,000 000	340,223,537	150,000 000	750,000 000
NIS	1,586,415 000	1,307,000 000	900,000 000	585,177 000	622,000 000
CARPA	50,000 000	50,000 000	-	100,000 000	120,000 000
BMN	3,274,391 000	78,469 000	200,000 000	220,000 000	300,000 000
Competitiveness committee	130,000 000	70,000 000	116,510 000	100,000 000	100,085 000
MIDIMA	50,000 000	50,000 000	40,000 000	100,000 000	70,000 000
MEADEN	-	-	40,000 000	125,000 000	70,000 000
PDICA	50,000 000	50,000 000	40,000 000	40,000 000	30,000 000
AROPOLES	300,000 000	650,000 000	100,000 000	240,000 000	280,915 000
MEAO	30,000 000	50,000 000	40,000 000	-	70,000 000
PADI-DJA	100,000,000	100,000 000	40,000,000	160,000,000	125,000,000
PIZTF	100,000 000	50,000 000	40,000 000	130,000 000	125,000 000
BADEP	235,000 000	50000000	1,000,000 000	100,000 000	95,000 000

Source: MINEPAT/SDB

Table 64: Financial balance sheet in CFAF for the various programmes in MINEPAT from 2020 to 2023

Programmes	2020		2021		2022		2023	
	Budget (Billion)	Execution rate (%)	Budget (Billion)	Execution rate (%)	Budget (Billion)	Execution rate (%)	Budget (Billion)	Execution rate (%)
<i>301/024 : Governance and institutional support for the economy, planning and regional development sub-sector</i>	6.383	98.61%	5.031	98.90%	5.260	99.34%	6.535	99.55%
<i>302/022 : Support for economic recovery to accelerate growth/ Support for structural transformation to accelerate growth</i>	8.886	98.90%	6.301	101.14%	7.354	94.41%	8.527	94.90%
<i>303/023 : Strengthening development partnership and regional integration</i>	2.822	95.89%	3.315	105.19%	2.872	97.65%	5.013	97.35%
<i>304/019 : Strengthening development planning and stepping up regional development initiatives/ Strengthening strategic planning and improving the management of regional and local development balances</i>	45.467	96.71%	36.731	92.22%	41.138	77.76%	43.496	94.60%
TOTAL	63.559	97.16	51.379	94.80	56.985	83.04	62.54	95.37

Source: MINEPAT/SDB

Table65: Execution of the MINEPAT budget for 2023 by budget programme

Item	Operation			Investment			Global		
	Allocations (Revised)	Consumption	Consumption rate	Allocations (Revised)	Consumption	Consumption rate	Allocations (Revised)	Consumption	Consumption rate
<i>Programme 024</i>	5490708000	5,464,295,312	99.52%	1044555000	1041752959	99.73%	6535263000	6506048271	99.55%
<i>Programme 022</i>	7087505450	6734091600	95.01%	1440000000	1358185456	94.32%	8527505450	8092277056	94.90%
<i>Programme 023</i>	4013764250	3885654638	96.81%	831000000	830495232	99.94%	4844764250	4716149870	97.35%
<i>Programme 019</i>	10213517300	9504158199	93.05%	32523000000	30923975812	95.08%	42736517300	40428134011	94.60%
<i>Head 22</i>	26,805,495,000	25588199749	95.46%	35838555000	34154409459	95.30%	62644050000	59742609208	95.37%

Source: MINEPAT/SDB

Table66: Financial execution of MINEPAT budget for 2023 per major category

Item	LARGE BUDGET CHAPTER 22		
	Revised location	Consumption at 31 December 2023	Execution rate at 31 December 2023
<i>OPERATING EXPENDITURE</i>	26,805,495,000	25588199749	95.46%
<i>Permanent staff costs (salaries)</i>	4,907,000,000	4907000000	100.00%
<i>Other staff expenditure</i>	968,440,000	966795949	99.83%
<i>Other goods and services</i>	7,367,055,000	7281024432	98.83%
<i>Other transfers</i>	513,000,000	512685368	99.94%
<i>Current FINEX</i>	13,000,000,000	11878194000	91.37%



Item	LARGE BUDGET CHAPTER 22		
	<i>Revised location</i>	<i>Consumption at 31 December 2023</i>	<i>Execution rate at 31 December 2023</i>
<i>Other budget support BF</i>	50,000,000	42500000	85.00%
<i>CAPITAL EXPENDITURE</i>	35,838,555,000	34154409459	95.30%
<i>Design and project management</i>	1,553,585,000	1513615861	97.43%
<i>ODR PIB</i>	2,350,055,000	2189999292	93.19%
<i>Counterpart funds (in actual expenditure and in taxes and customs duties)</i>	5,300,000,000	5193707713	97.99%
<i>Transfer to EP</i>	1,634,915,000	1609235583	98.43%
<i>Ext.Fund</i>	22,000,000,000	20648398000	93.86%
<i>PLANUT</i>	3,000,000,000	2999453010	99.98%
<i>Total Head 22</i>	<i>62,644,050,000</i>	<i>59742609208</i>	<i>95.37%</i>

Source: MINEPAT/SDB

CHAPTER 5: MINISTRY'S PERFORMANCE

- Performance of programme 019, titled “Enhancing strategic planning and sustainable regional development”
- Programme 022 titled “Support to structural transformation for growth acceleration”
- Programme 023 “Strengthening development partnership and regional integration”
- Performance programme 024 titled “Governance and institutional support for the economy, planning and regional development sub-sector”

SECTION 5.1: PERFORMANCE OF PROGRAMME 019, TITLED “ENHANCING STRATEGIC PLANNING AND SUSTAINABLE REGIONAL DEVELOPMENT”

Programme 019 entitled “*Strategic planning and sustainable regional development*” is designed to ensure the implementation of the NDS30, with a view to promoting the harmonious and sustainable development of the territory and helping eradicate poverty. The indicator for this objective is: (i) Rate of production of expected reports and strategic tools.

To achieve this, the programme 019 is structured in 8 Actions, of which seven (7) operational actions and 1 for coordination. These are:

Action 1: Support and follow-up of regional and local development actions;

Action 2: Strengthening of forecast and strategic planning;

Action 03: Operationalisation and follow-up of the implementation of the NDS30;

Action 4: Enhancement of the population dimension in development plans and programmes;

Action 5: Control and development of the potentials of the territory and its borders;

Action 06: Construction of regional development infrastructure;

Action 07: Programme coordination and steering;

Action 8: Support to the production of statistical information of the Baseline Indicator Management Scoreboard (TABIR) for the follow-evaluation of NDS30 implementation;

Also, the following structures, as set out in the organic framework of MINEPAT, are responsible for carrying out the said actions:

- The Department of Regional and Border Areas Development (DATZF);
- The Department of Infrastructure and Support to Regional and Local Development (DIADRL);
- The Division of Forecast and Strategic Planning(DPPS);
- The Division of Demographic Analysis and Migrations (DADM).

Are also involved in implementing Programme 019, the following structures under MINEPAT's supervision:

- Central Bureau of Census and Population Studies (BUCREP);
- North Region Planning and Development Authority (MEADEN);
- Mount Mandara Integrated Development Authority (MIDIMA);
- Ocean Division Development Authority (MEAO);
- Centre for Analysis and Research on Economic and Social Policies (CAMERCAP-PARC);
- Institute for Demographic Training and Research (IFORD);
- Multi-Sector Sub-Regional Institute of Applied Technology, Project Planning and Evaluation (ISTA)

Moreover, several programmes and projects in the MINEPAT portfolio also contribute to implementing Programme. These are:

- National Community-Driven Development Programme (PNDDP);
- Grassroots Poverty Reduction Sub-Programme -Phase 2 (SPRPB-II/PAREC)
- “Rice-Maize” Convention and “Cassava” Convention execution Programme (PRICE-PERIZ-MAIZE-CASSAVA) ;
- Regional Development Economic Programme for the Promotion of Medium and Large-sized Enterprises in the Rural Sector (Agropoles Programme);
- Social nets projects;
- Social planning project
- Support Programme for the Production of National Strategic tools (PAPRINS);
- North and South-West Regions Soil and Subsoil Resources Project (PRESS NO & SW);
- Planning and Integrated development Programme of the Dja Mining Loop and adjacent border area (PADI-Dja);
- Support Programme for the Socio-Economic Reintegration of Vulnerable Groups in the Lake Chad Basin (PARSEBALT);
- Programme for the Rehabilitation and reinforcement of Socio Ecological Resilience Systems in the Lake Chad Basin (PRESIBALT);
- Integrated Development Programme of the Three Borders Area- Cameroon, Equatorial Guinea- Gabon(PDIZTF);
- Chari-Logone Integrated Rural Development Project (PDRL-CL)
- Atlantic Integrated Community Development Programme (AICDP);
- *Bakassi Peninsula Development Programme* (BADEP);
- Regional Project on Women Empowerment and the Demographic Dividend (SWEDD);
- Lake Chad Region Recovery and Development Project (PROLAC);
- Development and Investment Enhancement Project for the Benue Valley (VIVA-Benue);
- Development and Investment Enhancement Project for the Logone Valley (VIVA).

Table 67: Programme 019 performance follow-up

Code of the Programme	Programme title	Programme's objective	Indicator of the Programme	Years					
				2021		2022		2023	
				Technical result achieved (as at 31 December 2021)	Indicator achievement rate (as at 31 December 2021)	Technical result achieved (as at 31 December 2022)	Indicator achievement rate (as at 31 December 2022)	Technical result achieved (as at 31 December 2023)	Indicator achievement rate (as at 31 December 2023) ³
019	Strategic planning enhancement and sustainable regional development	Ensure implementation of the NDS30, promote harmonious and sustainable development of the region and contribute to the fight against poverty	Rate of production of expected reports and strategic tools	-	-	-	-	91.75%	91.75%
			Number of households benefiting from a social transfer under the programme	-	-	-	-	361,000	361000
019	Strengthening strategic planning and improving the management of regional and local development balances	Plan and ensure the harmonious, balanced and sustainable development of the entire national territory	Implementation rate of regional development programmes	71.03%	93.47%	71.00%	71.00%		
			rate of budgeted activities aligned with strategic intervention guidelines	71.03%	93.47%	Nd ⁴	Nd		

Source: MINEPAT 2020 APR and the following reports

³ Technical completion rate = technical realisation × 100/target value

⁴ N.d.= Non determined

Table 68: Performance follow-up of Programme 019 Actions

Code of Action	Title of Action	Objective of Action	Indicator of Action	Years					
				2021		2022		2023	
				Technical result achieved (as at 31 December 2021)	Indicator achievement rate (as at 31 December 2021)	Technical result achieved (as at 31 December 2022)	Indicator achievement rate (as at 31 December 2022) ⁵	Technical result achieved (as at 31 December 2023)	Indicator achievement rate (as at 31 December 2023) ⁶
Action 1:	Support and follow-up of regional and local development actions	Uplifting the technical, financial and material capacities of the local actors	Ratio of council and subdivision councils with an updated Council development plan (CDP) linked to the NDS30.	95%	95%	48.06%	48.06%		
Action 2	Strengthening prospective and Strategic Planning	Reinforce the ownership of the prospective and planning exercise at national level.	Proportion of administrations (at national level) with a Strategic Performance Framework aligned to the NDS30 and implementing it	8	100%	100%	125%	100%	111.65%
Action 3:	Operationalisation and follow-up of the implementation of the NDS30	Foster the implementation of the NDS30	Proportion of NDS30 and sector strategy implementation follow-up and evaluation tools and instruments produced					100%	142.86%
Action 4	Enhancement of the population dimension in development plans and programmes	Improve the integration of the population dimension into public policies	Proportion of plans and programmes under implementation that take into account the population dimension	7	100%	N.d.	N.d.	73.28%	253.12%

⁵ Technical completion rate = technical realisation × 100/target value

⁶ Technical completion rate = technical realisation × 100/target value

Code of Action	Title of Action	Objective of Action	Indicator of Action	Years					
				2021		2022		2023	
				Technical result achieved (as at 31 December 2021)	Indicator achievement rate (as at 31 December 2021)	Technical result achieved (as at 31 December 2022)	Indicator achievement rate (as at 31 December 2022) ^f	Technical result achieved (as at 31 December 2023)	Indicator achievement rate (as at 31 December 2023) ^g
Action 5	Control and development of the potentials of the territory and its	Contribute to improving the competitiveness and attractiveness of the territory and its borders	Regional development tools production rate	3	60%	69.00	115%	85.83%	94.04%
Action 6:	Construction of regional development infrastructure	Intensify regional development initiatives in priority intervention areas	Rate of construction of infrastructure and equipment	90%	90%	35%	35%	79.38%	97.52%
Action 7	Programme coordination and steering	Ensure effective implementation of the programme	Rate of implementation of Programme's activities coordination	97%	97%	100%	100%	85%	-250%
Action 8:	Support to the production of statistical information of the Baseline Indicator Management Scoreboard (TABIR) monitoring NDS30 implementation;	make available all the statistical information of the Baseline Indicators Scoreboard (TABIR-NDS30)	Proportion of the indicators for the Baseline Indicator Management Scoreboard (TABIR-NDS30)	-	-	10%	33.33%	30%	30%

Source: MINEPAT 2021 APR and the following reports



Table 69: Financial execution of MINEPAT budget as at the end of 2023 per major category

Rubric	019 MAJOR CATEGORY BUDGET		
	Allocation readjusted	Consumption at 31 December	Execution rate as at 31 December
OPERATING EXPENDITURE	10,213,517,300	9504158199	93.05%
Permanent staff costs (salaries)	1145694000	1145694000	100.00%
Other staff expenditure	72741250	72741250	100.00%
Other goods and services	814167050	759711949	93.31%
Other transfers	180,915,000	180,915,000	100.00%
Current FINEX	8000000000	7345096000	91.81%
Other budget support OE	-	-	-
CAPITAL EXPENDITURE	32523000000	30923975812	95.08%
Design and project management	1328500000	1288880361	97.02%
ODR PIB	1,174,500,000	1017599853	86.64%
Counterpart funds (in actual expenditure and in taxes and customs duties)	4,095,000,000	4066134659	99.30%
Transfer to PE	925000000	903509929	97.68%
Ext.Fund	22000000000	20648398000	93.86%
PLANUT	3,000,000,000	2999453010	99.98%
PIB Budget Support	-	-	-
Total Programme 019	42,736,517,300	40428134011	94.60%

Source: MINEPAT 2021 APR and the following reports

SECTION 5.2: PERFORMANCE OF PROGRAMME 022 TITLED “SUPPORT TO STRUCTURAL TRANSFORMATION FOR GROWTH ACCELERATION”

The objective of Programme 022, entitled “Support to structural transformation for growth acceleration”, is to contribute to the structural transformation of the economy in order to accelerate economic growth. The two indicators for this objective are: i) PIB physical execution rate (ii) the proportion of Priority Investment Programme (PIP) projects included in the State budget.

To this purpose, Programme 022 is organised into 8 actions, of which 7 are operational and 1 for coordination. These are:

- Action 1: Strengthening of the economic surveillance and Strategic watch;
- Action 2: Support for the development of sub-sectors and manufacturing production;
- Action 3: Enhancement of the preparation and maturation of public investment projects;
- Action 4: Improving the efficiency of public investment and monitoring the performance of investment projects;
- Action 5: Follow-up, evaluation and control of the execution of the public investment budget;
- Action 6: Promotion of public-private partnerships;
- Action 7: Promotion of Labour-Intensive Approaches (HIMO) in public investments;
- Action 8: Programme coordination and steering.

Also, the following structures, as set out in the organic framework of MINEPAT, are responsible for carrying out the said actions:

- Division of Analysis and Economic Policies (DAPE);
- Division of Forecast and Preparation of Programmes and Projects (DPPPP);
- Department of Public Investments Programming (DPIP).

Are also involved in implementing Programme 022, the following structures under MINEPAT's supervision:

- the National Institute of Statistics (NIS);
- the Enterprises Upgrading Office (BMN);
- the Support Council for the Performance of Partnership Contracts (CARPA)
- the Competitiveness Committee.

Moreover, several programmes and projects in the MINEPAT portfolio also contribute to implementing Programme. These are:

- Project for improved efficiency of public expenditure and the statistical system (PEPS);
- Processing and Development Project of Agricultural and Agri-food Products;
- Support mechanism for competitiveness in Cameroon

Table 70: Programme 022 performance follow-up

Code of the Programme	Programme title	Programme's objective	Indicator of the Programme	Years					
				2021		2022		2023	
				Technical result achieved (As at 31 December 2021)	Indicator achievement rate (as at 31 December 2021)	Technical result achieved (As at 31 December 2022)	Indicator achievement rate (as at 31 December 2022) ⁷	Technical result achieved (As at 31 December 2023)	Indicator achievement rate (as at 31 December 2023) ⁸
022	Support to structural transformation for growth acceleration.	Contributing to the structural transformation of the Economy in view of growth acceleration..	PIB execution rate	74.99	74.99	74.56	74.56	63.55	63.55
			Proportion of project of PIP projects included in the state	76	76	84	84	89.8	89.8

Source: MINEPAT 2021 APR and the following reports

^{7 7} Technical completion rate = technical realisation × 100/target value

^{8 8} Technical completion rate = technical realisation × 100/target value

Table 71: Performance follow-up of Programme 022 Actions

Code of Action	Title of Action	Objective of Action	Indicator of Action	Years					
				2021		2022		2023	
				Technical result achieved (As at 31 December 2021)	Indicator achievement rate (as at 31 December 2021)	Technical result achieved (As at 31 December 2022)	Indicator achievement rate (as at 31 December 2022) ⁹	Technical result achieved (As at 31 December 2023)	Indicator achievement rate (as at 31 December 2023) ¹⁰
Action 1:	Strengthening of economic monitoring and strategic watch	Improve knowledge of national and international economic climate in the short and medium term and better predict their	Number of publication produced annually	39	100%	11	73.33%	9	150%
Action 2	Support for industry development and manufacturing production	Enhance the competitiveness of growth-generating sectors and strengthen their participation in world-wide value chains.	Number sub-sectors of growth diagnosed and supported	04	100%	4	100%	04	100%

^{9 9} Technical completion rate = technical realisation × 100/target value

^{10 10} Technical completion rate = technical realisation × 100/target value

Action 3:	Strengthening of the preparation and maturation of public investment projects	Improve the quality of public investment projects in Cameroon	Proportion of budgeted public investment projects with a maturity visa	90%	90%	90%	90%	89.8%	-102%
Action 4	Efficiency improvements in the programming and budgeting of public investment	Enhance the efficiency of public investment project budgeting	Its indicator is the number of tools produced to improve public investment projects budgeting	8	-	9	75	09	25
Action 5	Follow-up, evaluation and audits of public investment budget execution	Improve the execution of public investment projects	Number of reports on PIB execution issued	286	100%	284	99.3%	243	94.92%
Action 6:	Promotion of public-private partnership	Increase the number of projects to be carried out in PPP	Number of Partnership contracts signed annually	26	86.66%	3	75%	02	0%
Action 7	Promotion of Labour-Intensive Approaches (HIMO) in public	Contribute to the control of labour-intensive approaches and their use in executing public investments.	Number of enterprises and LRAs using labour-intensive approaches for public investments carried-out and supported	100	125%	98	89.09%	105	-50%



Action 8	Coordination and steering of the Programme	Ensure effectiveness of programme implementation.	Rate of execution of programme activities	97%	197%	97%	97%	92.2%	-420%
Action 9	Follow-up on the implementation of the national strategy for development	Follow-up on the implementation of the National Development Strategy	Number of publication produced annually	2	100%	-	-	-	-

Source: MINEPAT 2021 APR and the following reports



Table 72: Financial execution of MINEPAT's Programme 022 budget for FY2023 per major category

<i>Rubric</i>	<i>022 MAJOR CATEGORY BUDGET</i>		
	Allocation readjusted	Consumption at 31 December	Execution rate as at 31 December
OPERATING EXPENDITURE	7,087,505,450	6734091600	95.01%
Permanent staff costs (salaries)	1460541000	1460541000	100.00%
Other staff expenditure	98682000	98682000	100.00%
Other goods and services	2446197450	2442624232	99.85%
Other transfers	32085000	31770368	99.02%
Current Ext.Fund	3,000,000,000	2,657,974,000	88.60%
Other budget support OE	50,000,000	42500000	85.00%
CAPITAL EXPENDITURE	1440000000	1358185456	94.32%
Design and project management	150085000	150085000	100.00%
ODR PIB	100000000	99796980	99.80%
Counterpart funds (in actual expenditure and in taxes and customs duties) DACC and PEPS	480,000,000	402577822	83.87%
Transfer to PE	709915000	705725654	99.41%
Total Programme 022	8527505450	8092277056	94.90%

Source: SB/MINEPAT

SECTION 5.3: PROGRAMME 023 “STRENGTHENING DEVELOPMENT PARTNERSHIP AND REGIONAL INTEGRATION”

Programme 023 entitled “Strengthening development partnership and regional integration” is set to improving the contribution of economic, technical partnerships and regional integration to the achievement of Cameroon’s development objectives. The programme’s indicator is the annual ratio of external funding raised in line with the terms and conditions set by the finance law.

For the purpose of achieving this objective, Programme 023 is structured in 4 actions, of which 3 are operational and 1 for coordination. These are:

Action 1: Densification of cooperation portfolio;

Action 2: Strengthening of African regional cooperation;

Action 3: Improvement of the effectiveness of Development Partnership;

Action 4: Programme coordination and steering.

Also, the following structures, as set out in the organic framework of MINEPAT, are responsible for carrying out the said actions:

- Department of North-South Cooperation and with Multilateral Organisations (DNS);
- Department of Regional Integration (DIR);
- Division of Cooperation with Emerging Countries (DPE);
- Division of Cooperation with the Islamic World (DMI).

Table 73: Programme 023 performance follow-up

Code of the Programme	Programme title	Programme's objective	Indicator of the Programme	Years					
				2021		2022		2023	
				Technical result achieved (As at 31 December 2021)	Indicator achievement rate (as at 31 December 2021)	Technical result achieved (As at 31 December 2022)	Indicator achievement rate (as at 31 December 2022) ¹¹	Technical result achieved (As at 31 December 2023)	Indicator achievement rate (as at 31 December 2023) ¹²
023	Strengthening of development partnership and regional integration.	Improve the alignment of the contributions of economic partnerships and regional integration to Cameroon development objectives.	Annual ratio of external funding mobilised in accordance with the terms and conditions set by the Finance Law	90%	90%	90%	200%	127.1%	377%

Source: MINEPAT 2021 APR and the following reports

^{11 11} Technical completion rate = technical realisation × 100/target value

^{12 12} Technical completion rate = technical realisation × 100/target value

Table 74: Performance follow-up of Programme 023 Actions

Code of Action	Title of Action	Objective of Action	Indicator of Action	Years					
				2021		2022		2023	
				Technical result achieved (As at 31 December 2021)	Indicator achievement rate (as at 31 December 2021)	Technical result achieved (As at 31 December 2022)	Indicator achievement rate (as at 31 December 2022)	Technical result achieved (As at 31 December 2023)	Indicator achievement rate (as at 31 December 2023) ¹³
Action 1	Intensify the cooperation portfolio	Contribute to marshalling technical and financial resources from external partners with a view to achieving the objectives set by the NDS30	Amount of Development Partnership funding (ODA - loans and grants) raised through the signing of agreements	905.16 billion	97.75%	648.5 billion	100.81%	864.18 billion	16.06%
Action 2	Strengthening of African regional cooperation	Improving the roll-out of agendas at sub-regional and regional levels	Proportion of regional and sub-regional integration process agendas fulfilled	-	-	7	40.0%	07%	87.5%
Action 3:	Improvement of the effectiveness of Development Partnership	Increase the level of absorption of external financing	Overall rate of disbursement of external funding	70%	70%	50%	400%	68.6%	152.44%
Action 4	Coordination and steering of the Programme	Ensure effectiveness of programme implementation	Rate of execution of programme activities	95%	95%	97%	40%	90%	94.7%
Action 5 (past)	Negotiation of economic partnership with the European Union	Conclude a comprehensive and balanced Economic Partnership Agreement with the EU	Extent of market openness to products from European Union member countries	48.33%	85%	80%	80%	-	-

Source: MINEPAT 2021 APR and the following reports

¹³ ¹³ Technical completion rate = technical realisation × 100/target value



Table 75: Financial execution of MINEPAT's Programme 023 budget for FY2023 per major category

<i>Rubric</i>	<i>023 MAJOR CATEGORY BUDGET</i>		
	Allocation readjusted	Consumption at 31 December	Execution rate as at 31 December
OPERATING EXPENDITURE	4013764250	3885654638	96.81%
Permanent staff costs (salaries)	916408000	916408000	100.00%
Other staff expenditure	53113000	52185000	98.25%
Other goods and services	958243250	955937638	99.76%
Other transfers	86000000	86000000	100.00%
Current Ext.Fund	2000000000	1875124000	93.76%
Other budget support OE	-	-	-
CAPITAL EXPENDITURE	831,000,000	830495232	99.94%
Design and project management	-	-	-
ODR PIB	106,000,000	105,500,000	99.53%
Counterpart funds (in actual expenditure and in taxes and customs duties)	725000000	724995232	100.00%
Transfer to PE	-	-	-
Ext.Fund	-	-	-
PLANUT	-	-	-
PIB Budget Support	-	-	-
Total Programme 023	4844764250	4716149870	97.35%

Source: SB/MINEPAT

SECTION 5.4: PERFORMANCE PROGRAMME 024 TITLED “GOVERNANCE AND INSTITUTIONAL SUPPORT FOR THE ECONOMY AND REGIONAL DEVELOPMENT SUB-SECTOR”

Programme 024 entitled: “Governance and institutional support of the economy, planning and regional development sub-sector” aims at “*improving services coordination of and providing assistance for the execution of operational programmes*”. The indicator for this programme is the rate of MINEPAT budgeted activities implementation.

To achieve this objective Programme 024 is structured in 9 actions namely:

- Action 1: Coordination and follow-up of services' activities;
- Action 2: Deployment of the PPBS system;
- Action 3: Development of human resources;
- Action 4: Strengthening and modernising the working space;
- Action 5: Internal Control and Audit of services functioning and performance;
- Action 6: Communication and economic promotion of Cameroon;
- Action 7: Legal advice and assistance;
- Action 8: Development of information and communication technologies;
- Action 9: Management of documents resources and users information.

Also, the following structures, as set out in the organic framework of MINEPAT, are responsible for carrying out the said actions:

- Minister's Office;
- Secretariat General (SG);
- Inspectorates general (IG);
- Department of General Affairs (DAG);
- Department of Legal Affairs (DAJ);
- Promotion, Public Relations and Communication Division (DPRPC);
- Follow-up and Reminder Division (DSR);
- Computer Division (DI);
- Translation Unit (CelTrad);
- Sub-Department of Documentation and Archives (SDDA);
- Sub-Department of Reception, Mail and Liaison (SDACL);
- Regional Delegations (RD);
- Divisional Delegations (DD).

Table 76: Programme 024 performance follow-up

Code of the Programme	Programme title	Programme's objective	Indicator of the Programme	Years					
				2021		2022		2023	
				Technical result achieved (As at 31 December 2021)	Indicator achievement rate (as at 31 December 2021)	Technical result achieved (As at 31 December 2022)	Indicator achievement rate (as at 31 December 2022)	Technical result achieved (As at 31 December 2023)	Indicator achievement rate (as at 31 December 2023) ¹⁴
024	Governance and Institutional Support for the Economy, planning and Regional Development Sub-sector	Improve coordination of services and provide assistance for the execution of operational programmes	Completion rate of budgeted activities within MINEPAT	85%	85%	89%	89.74%	90%	100%

Source: MINEPAT 2021 APR and the following reports

¹⁴ ¹⁴ Technical completion rate = technical realisation × 100/target value

Table 77: Programme 024 performance follow-up

Code of Action	Title of Action	Objective of Action	Indicator of Action	Years					
				2021		2022		2023	
				Technical result achieved (As at 31 December 2021)	Indicator achievement rate (as at 31 December 2021)	Technical result achieved (As at 31 December 2022)	Indicator achievement rate (as at 31 December 2022)	Technical result achieved (As at 31 December 2023)	Indicator achievement rate (as at 31 December 2023) ¹⁵
Action 1	Coordination and follow-up of services activities	Insure the coherence and effectiveness of interventions within the Ministry.	Rate of implementation of recommendations from strategic management dialogue sessions	02	50%	90%	100%	90%	100%
Action 2	Deployment of the PPBS system	Improve the functioning of the PPBS system	Proportion of budgeted activities upon programmed activities.	4	100%	85%	141.67%	85%	0%
Action 3:	Development of human resources	Improve the quality and use of human resources	Proportion of regularly used personnel	100%	100%	87%	70.0%	88%	160%
Action 4:	Strengthening and optimisation of the working environment	Provide services with adequate and functional infrastructure and equipment.	Proportion of staff members with functional working environment	82%	82%	83%	85.57%	83%	6.6%
Action 5	Internal Control and Audit of services functioning and performance	Improve the scope of auditing and control, the quality and follow-up of recommendations.	Proportion of structures or programmes controlled and audited per year	85%	85%	76.71%	122.80%	76.71%	90.25%

¹⁵ ¹⁵ Technical completion rate = technical realisation × 100/target value



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Action 6:	Communication and promotion of the economy of Cameroon	Promoting Cameroon's economy	Number of public activities that received media coverage per year	15	100%	54	100%	86%	900%
Action 7	Legal advice and assistance	Ensure compliance with rights and regulations within the department	Number of legal opinions and draft instruments drawn up per year	10	100%	140	200%	170%	121.43%
Action 8	Development of information and communication technologies	Computerise all MINEPAT structures.	Rate of application of the IT master plan of MINEPAT	80%	80%	6%	60%	17%	50%
Action 9	Management of documents resources and users information	Improve the management of documentary resources.	Share of services with a functional mechanism for archiving documents and information	79.52%	79.52%	96%	53.48%	96%	106.4%

Source: MINEPAT 2021 APR and the following reports



Table 78: Financial execution of MINEPAT's Programme 024 budget for FY2023 per major category

Item	024 MAJOR CATEGORY BUDGET		
	Provision	Consumption	Execution rate
OVERALL OPERATING EXPENDITURE	5,490,708,000	5,464,295,312	99.52%
Permanent staff costs (salaries)	1,384,357,000	1384357000	100.00%
Other staff expenditure	743903750	743187699	99.90%
Other goods and services	3148447250	3122750613	99.18%
Other transfers	214000000	214000000	100.00%
Current Ext.Fund	-	-	-
Other budget support OE	-	-	-
CAPITAL EXPENDITURE	1044555000	1041752959	99.73%
Design and project management	75,000,000	74650500	99.53%
ODR PIB	969555000	967102459	99.75%
Counterpart funds (in actual expenditure and in taxes and customs duties)	-	-	-
Transfer to PE	-	-	-
Ext.Fund	-	-	-
PLANUT	-	-	-
PIB Budget Support	-	-	-
Total Programme 024	6,535,263,000	6506048271	99.55%

Source: SB/MINEPAT

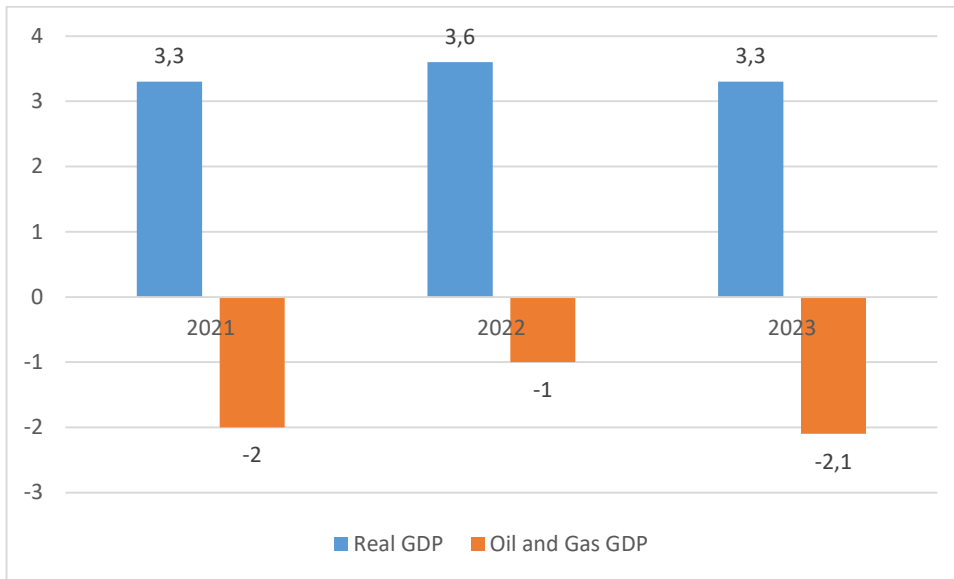
CHAPTER 6: OTHER INDICATORS

This section includes the following items:

- Evolution of some economic aggregates;
- Evaluation of national policies and institutions;
- List of MINEPAT economic publications.

SECTION 6.1: EVOLUTION OF SOME ECONOMIC AGGREGATES

Graph24: Trend in real GDP from 2021 to 2023



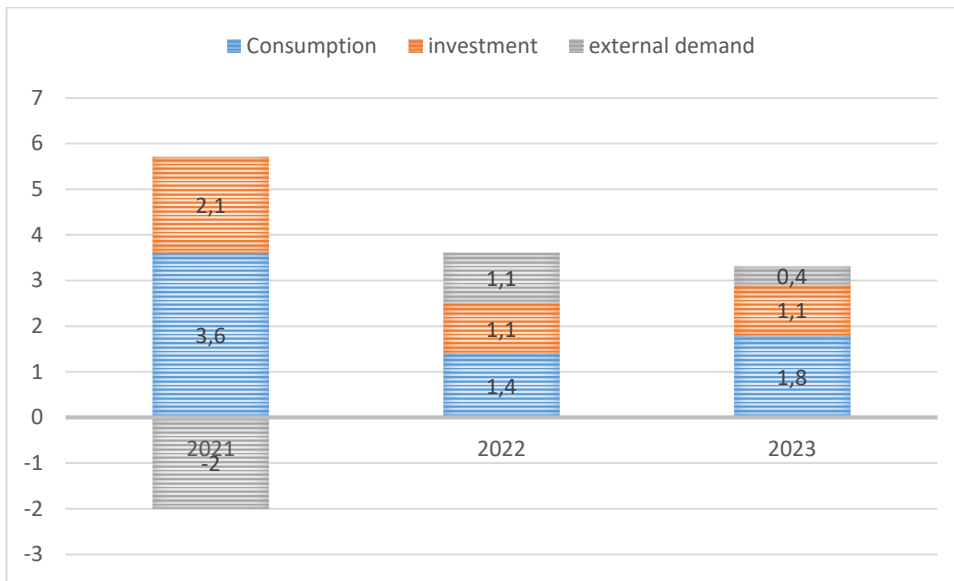
Source: NIS

Table 79: GDP growth per sector from 2021 to 2023

Sectors	Years		
	2020	2021	2023
<i>Primary</i>	2.9	3.2	2.5
<i>Secondary</i>	4.0	2.7	2.2
<i>Tertiary</i>	3.0	4.3	3.9

Source: NIS

Graph25: Contribution of employment to GDP growth



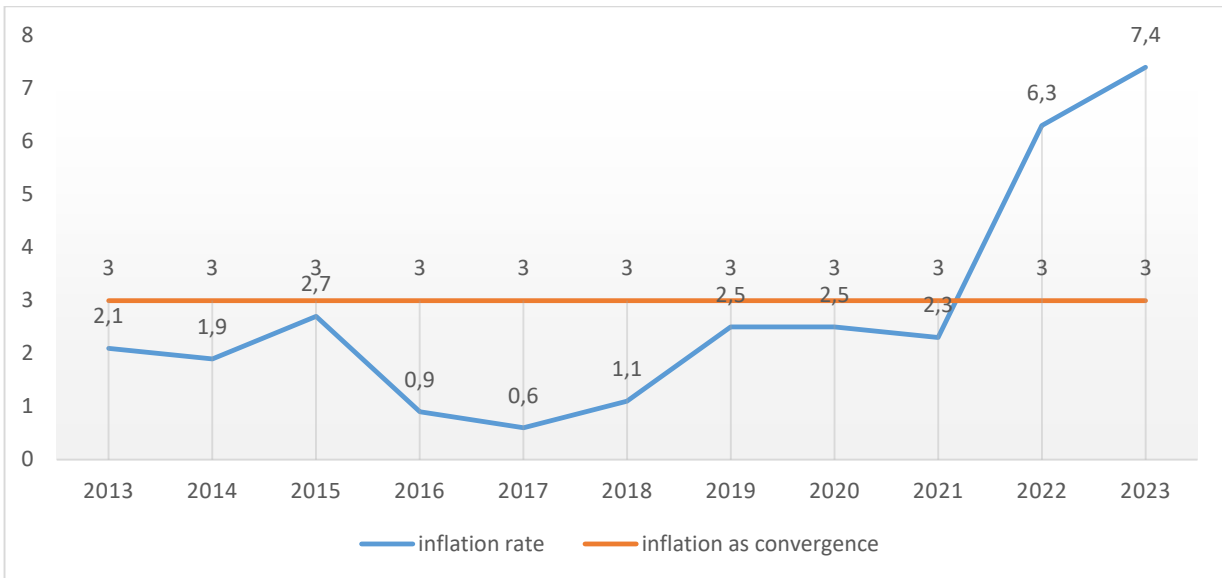
Source: NIS

Table 80: Trend in the GDP use

	<i>Actual trend in % of GDP</i>			<i>Evolution in % of GDP</i>		
	2021	2022	2023	2021	2022	2023
Domestic demand				103.7	102.7	104.7
End consumption	4.4	3.1	2.1	85.6	84.9	86.5
Private sector	4.7	4.2	2.4	73.5	74	76.2
Public Administration	2.6	-3.4	0.2	12	11	10.3
Gross fixed capital formation	4.9	6.1	6.3	18.2	18	18.2
Private sector	4.8	5.1	12.7	14.1	13.9	14.9
Public Administration	5	9.5	-14.9	4.1	4.1	3.3
External demand				-3.7	-2.7	-4.9
Exports of goods and services	3.5	3.3	-9.6	16.5	19.3	16
Imports of goods and services	12.8	3.6	8	20.2	22	20.9
GDP	3.6	3.6	3.3	100	100	100

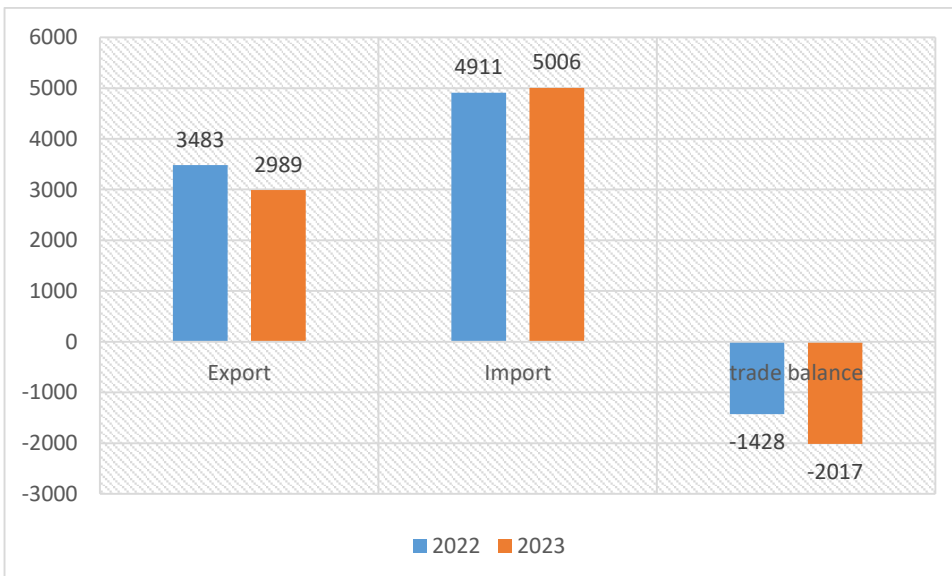
Source: NIS

Graph26: Inflation trends in Cameroon from 2015 to 2023



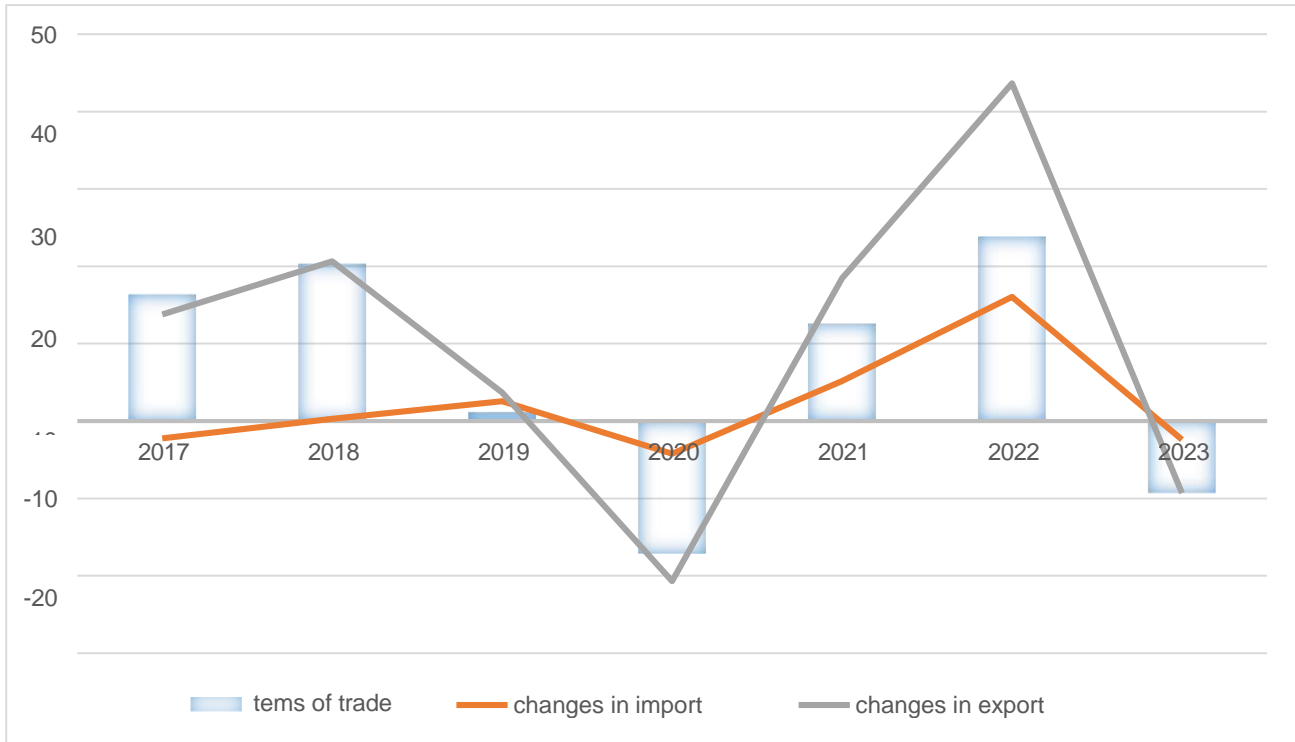
Source: NIS

Graph27: Change in foreign trade (in billions CFA F)



Source: NIS

Graph28: Change in the terms of trade from 2017 to 2023



Source: NIS

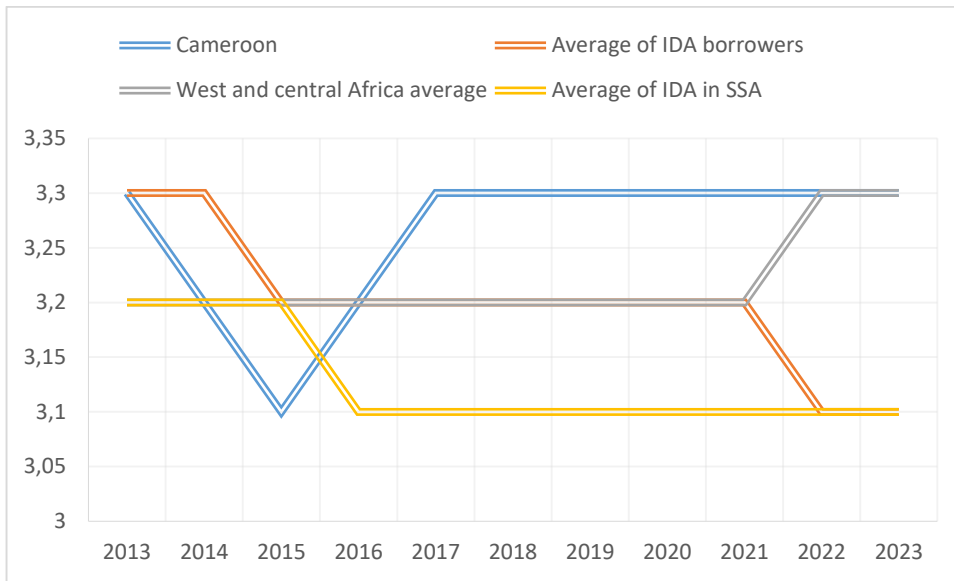
SECTION 6.2: EVALUATION OF NATIONAL POLICIES AND INSTITUTIONS

Table 81: CPIA index for Cameroon, 2018 to 2023

<i>CPIA results for Cameroon</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021</i>	<i>2022</i>	<i>2023</i>
A - Macroeconomic management	3.7	3.7	3.7	3.7	3.7	3.7
<i>Budget policy</i>	3.5	3.5	3.5	3.5	4.0	4.0
<i>Debt management and policy</i>	3.5	3.5	3.5	3.5	3.5	3.5
<i>Monetary and exchange rate policies</i>	4.0	4.0	4	4	3.4	3.5
B - Structural policy	3.3	3.3	3.3	3.2	3.2	3.3
<i>Foreign trade and transit facilitation</i>	4.0	4.0	4.0	4	4.0	4.0
<i>Financial sector</i>	3.0	3.0	3.0	3.0	3.0	3.0
<i>Regulatory framework for business</i>	3.0	3.0	3.3	2.5	3.0	3.0
C – Policies for the prevention of social exclusion and promotion of equity	3.2	3.2	3.3	3.2	3.2	3.3
<i>Gender equality</i>	3.0	3.0	3.3	3.0	3.0	3.0
<i>Equity in the use of public resources</i>	3.0	3.0	3.4	3.0	3.0	3.0
<i>Human resources development</i>	3.5	3.5	3.6	3.5	3.5	4.0
<i>Social security and labour protection</i>	3.0	3.0	3.0	3.0	3.0	3.0
<i>Policies and institutions for environmental sustainability</i>	3.5	3.5	3.2	3.5	3.5	3.5
D – Governance: Public sector and institutions management	3.0	3.0	3.0	3.0	3.0	3.0
<i>Ownership rights and rules-based governance</i>	2.5	2.5	2.9	2.5	2.5	2.5
<i>Quality of budget and financial management</i>	3.5	3.5	3.0	3.5	3.5	3.5
<i>Efficiency of revenue generation</i>	3.5	3.5	3.3	3.0	3.0	3.0
<i>Quality of Public administration</i>	3.0	3.0	2.8	3.0	3.5	3.0
<i>Transparency, Accountability and Corruption in the Public Sector</i>	2.5	2.5	2.9	3.0	3.0	3.0
<i>CPIA Overall rating</i>	3.3	3.3	3.3	3.3	3.3	3.3

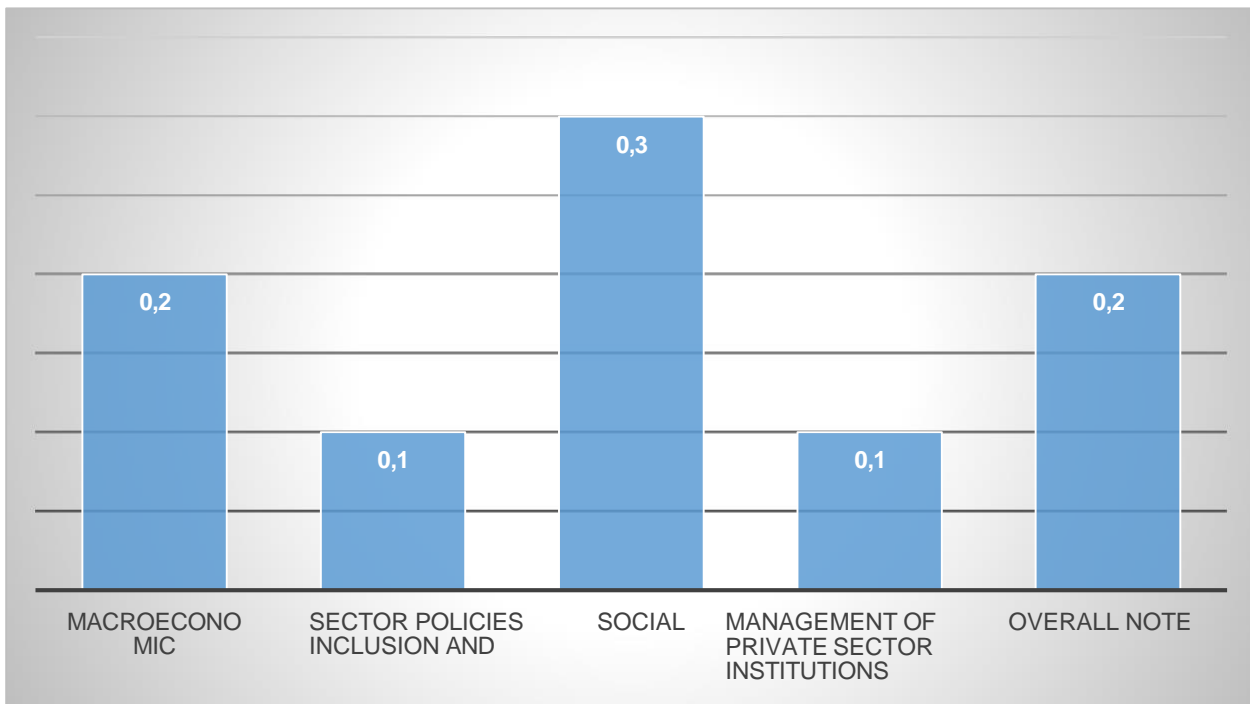
Source: World Bank

Graph 29: Comparative change in overall CPIA rating from 2013 to 2023



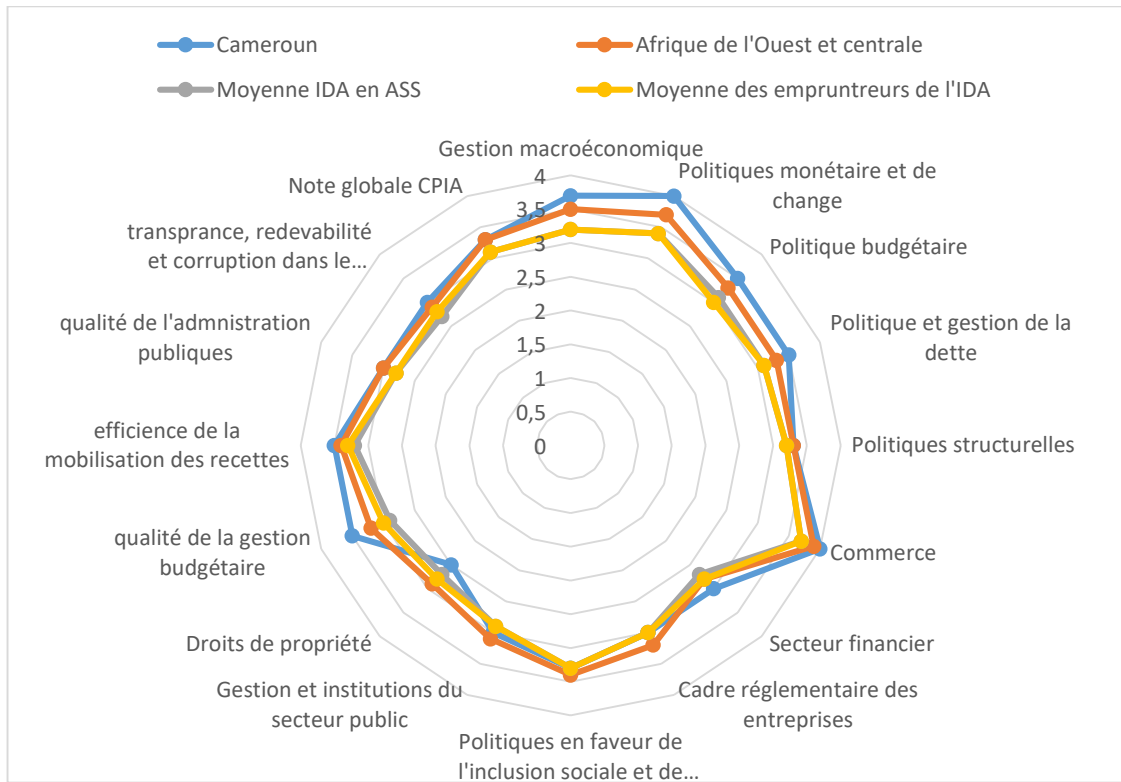
Source: World Bank

Graph 30: Evolution of Cameroon's CPIA ratings from 2015 to 2023



Source: World Bank

Graph 31: Comparative analysis of CPIA in 2023



Source: CPIA

SECTION 6.3: LIST OF MINEPAT ECONOMIC PUBLICATIONS

Table 82: List of MINEPAT economic publications in 2023

<i>Name of publications</i>	<i>Frequency</i>	<i>Topics addressed</i>
<i>Prospects for the Cameroon economy</i>	<i>Annual</i>	<i>Trends in the Cameroon economy</i>
<i>Report on Cameroon economy</i>	<i>Annual</i>	<i>National and international economic developments Trend in the national economic sector Public finances, investments, prospects</i>
<i>Report on Economic Development in Cameroon (RADEC)</i>	<i>Annual</i>	<i>Education, health, employment and production situation at regional and national level</i>
<i>Scoreboard of the economy</i>	<i>Annual</i>	<i>Follow-up of development indicators in the administrative constituencies</i>
<i>Policy note</i>	<i>Monthly</i>	<i>Impact of rising fuel prices on the economy of Cameroon</i>
<i>Monthly commodities exported by Cameroon</i>	<i>Monthly</i>	<i>Analysis of commodity price trends</i>
<i>Monthly Agricultural Commodities</i>	<i>Analysis of commodity price trends</i>	<i>Analysis of commodity price trends</i>
<i>Ecoweek</i>	<i>Annual</i>	<i>Economic news</i>
<i>Export bulletin</i>	<i>Biannual</i>	<i>Trend in Cameroon export</i>
<i>Report on the business climate survey</i>	<i>Annual</i>	<i>Diagnosis of the business climate in Cameroon</i>
<i>Economic alert and watch note</i>	<i>Annual</i>	<i>National and international economic news</i>
<i>Review of the physical and financial execution of administrations' PIBs</i>	<i>Quarterly</i>	<i>Follow-up of the implementation of the public investment budget of administrations</i>
<i>Review of implementation of major projects</i>	<i>Quarterly</i>	<i>Follow-up of the implementation of major projects</i>
<i>Note on macroeconomic framework</i>	<i>Quarterly</i>	<i>Trends in macroeconomic indicators</i>

Source: MINEPAT/DAPE

Table 83: Economic promotion materials for Cameroon produced by MINEPAT in 2023

<i>Title of economic promotion materials</i>	<i>Type</i>	<i>Frequency</i>
Cameroon: Investment opportunities	Brochure	Annual
Investing in Cameroon	Brochure	Annual
Business and leisure in Cameroon	Brochure	Annual
Guide for investors	Brochure	Annual
Law on economic zones	Brochure	Annual
Incentives Law	Brochure	Annual
Cameroon Economic Newsletter(LEC)	Electronic and printed newsletters	Analysis of commodity price trends
“Croissance plus” magazine	Radio production	Weekly

Source: MINEPAT/DPRPC

Table 84: List of reports and documents produced as part of PIB preparation and their

<i>Name of publications</i>	<i>Frequency/date of publication</i>	<i>Purpose of publication</i>
Report of the Conferences for the assessment of the State's financial commitments related to multi-year investment projects	yearly	Measuring the sustainability of financial commitments related to multiyear public investment projects against MTBF projections
Report on the launch seminar for the preparation of the PIB	yearly	Set out the main guidelines for preparing the budget for year n+1
Report of the Ext.Fund project counterpart funds budgeting conferences	yearly	Calculate CPF requirements in terms of actual expenditure for year n+1
Report on budgeting conferences for public establishments in the course of annual restructuring	yearly	Calculate restructuring funds requirements for year n+1
Report on budget conferences	yearly	Carry over the breakdown of the administrations' budget allocations by major category, in accordance with the PM's framing letter, and highlight additional requests



<i>Name of publications</i>	<i>Frequency/date of publication</i>	<i>Purpose of publication</i>
Report on the mission to assist the Councils in selecting projects to be supported by the resources transferred, for the financial year	yearly	Report on the selection of projects by mayors to be financed by transferred resources
Public Investment Budget preparation guide	December 2019	Indicate the methodology for Public Investment Budget preparation
Methodological document on the management and control of the multiannual effects of Commitment Authorisations	February 2020	Indicate the methodology for capping Commitment Authorisations with multi-year effects as well as good practice in the budgeting and execution of Commitment Authorisations with multi-year effects.
Manual on aligning Public Establishment with Sector policies,	March 2021	strengthening the link between the activities carried out by public establishments and sector-based policies

Source: MINEPAT/DPIP

Table 85: List of reports and documents produced as part of PIB preparation and their frequency.

<i>Name of publications</i>	<i>Frequency</i>	<i>Topics addressed</i>
Report on the review of activities	Annual	<ul style="list-style-type: none"> - Rate of implementation of Year N-1 activities; - An assessment of the relevance and coherence of the activities planned for year N; - Inventory of public investment projects currently being implemented; - Inventory of activities to be programmed or reprogrammed in the MTEFs of constitutional bodies, ministries and other public entities.
Report on Regional Meetings for Projects programming and maturation in the first half of the year	Biannual	<ul style="list-style-type: none"> - Review of RLAs and State's Devolved Services (SDS) projects; - Evaluation and validation of the state of maturity of RLAs and SDS projects; - All the documentation is collated into an overall report for the Region, together with recommendations highlighting the requests to be made to each Administration, to the PNDP and to FEICOM.
Quarterly review on the progress of major projects	Quarterly	<ul style="list-style-type: none"> - Main advances in major projects ; - Level of completion of first-generation major projects; Investment; - Public investment and implementation of major projects ; - Impact of major projects on public external debt
Priority investment programme (PIP) document 2024-2026	Annual	<ul style="list-style-type: none"> - Breakdown of the Government's priority projects for the 2024-2026 triennium



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<i>Name of publications</i>	<i>Frequency</i>	<i>Topics addressed</i>
Report on the budget projection for the 2024-2026 triennium	Annual	Statement of the resources required to complete current projects and projection of the level of resources available for the possible launch of new projects.
Report on disbursement programming conferences for externally financed projects 2023-2024	Annual	Breakdown for each administration of forecast disbursements on externally-funded projects.
Project maturation conference report	Annual	<ul style="list-style-type: none"> - Assessment of the implementation level of the decree of 21 June 2018 on project maturation by administration; - Frequency of project maturation sessions in administrations; - Audit of mature projects of less than 100 million per administration; - Assessment of the state of maturity of projects over 100 million by administration; - Production of the list of mature projects by administration.
Initial MTEF validation conference reports	Annual	<ul style="list-style-type: none"> - Administrations' budget requests; - Consistency between budget requests and administrations' strategic orientations; - analysis of administrations' additional requests.
Report on the consistency of public investments included in budget programming	Annual	<ul style="list-style-type: none"> - Audit and alignment of public investments included in budget programming.
Report on the support to RLAs in formulating and identifying projects to be submitted for public	Annual	<ul style="list-style-type: none"> - Identification and formulation of RLAs projects to be submitted for public funding; - List of new RLAs projects to be submitted for public funding.
Report on regional programming and project maturity meetings held in the second half of the year	Biannual	<ul style="list-style-type: none"> - Assess the maturity of additional RLAs and SDS projects; - Project prioritisation ; - Three-year programming of all projects; - All the documentation is collated into an overall report for the Region, together with recommendations highlighting the requests to be made to each Administration.
Second Quarterly Review on the progress of major projects	Quarterly	<ul style="list-style-type: none"> - Main advances in major projects ; - Level of completion of first-generation major projects; - Investment; - Public investment and implementation of major projects ; - Impact of major projects on public external debt
Report on the update of the Government's project bank	Annual	<ul style="list-style-type: none"> - Update in the PROBMIS IT application of the data (project objective, start date, duration, etc.) of the projects of all administrations.
Report on the Extended Conference on Budget Programming and Related Performance (CEPB-PA)	Annual	<ul style="list-style-type: none"> - Closes the programming process in the administrations; - Discussion of administrations' budget requests; - Consistency between budget requests and administrations' strategic orientations.
Third Quarterly Review on the progress of major projects	Quarterly	<ul style="list-style-type: none"> - Main advances in major projects ; - Level of completion of first-generation major projects; - Investment;



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<i>Name of publications</i>	<i>Frequency</i>	<i>Topics addressed</i>
		<ul style="list-style-type: none"> - Public investment and implementation of major projects ; - Impact of major projects on public external debt
Appendices to the Finance Law on the implementation of major projects	Annual	<ul style="list-style-type: none"> - Appendices to the Finance Law providing a list of major projects and their implementation status
Report on the 2024-2026 programming of recurrent capital expenditure	Annual	<ul style="list-style-type: none"> - Update the database on operating expenditure in government departments
Programming report on capital grants for the period 2024-2026	Annual	<ul style="list-style-type: none"> - Review and analyse the subsidy envelope for the 2024-2026 triennium with a view to implementing NDS30 guidelines.
Annual report on the overall state of maturity of Government projects	Annual	<ul style="list-style-type: none"> - List of projects with maturity approvals by administration.
Fourth Quarterly Review on the progress of major projects	Quarterly	<ul style="list-style-type: none"> - Main advances in major projects ; - Level of completion of first-generation major projects; - Investment; - Public investment and implementation of major projects ; - Impact of major projects on public external debt
FY 2023 Document of projects requiring funding,	Annual	<ul style="list-style-type: none"> - List of government projects requiring financing
Draft State Debt Plan 2023	Annual	<ul style="list-style-type: none"> - All projects for which the Government is authorised to commit the State to external loans.

Source: MINEPAT/D4P



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